

**NORTH CAROLINA CENTRAL UNIVERSITY
DURHAM, NORTH CAROLINA
BOARD OF TRUSTEES MEETING MINUTES**

Wednesday, September 23, 2026

COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

The Committee on Academic and Student Affairs convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Chairman Orlando Stovall did not attend. The meeting was called to order by Trustee Roderick Allison at 9:08 a.m.

OPEN SESSION

Trustee Farad Ali, Secretary to the Board of Trustees, called the roll.

ROLL CALL VOTE:

Chairman Orlando Stovall	Absent
Trustee David Alexander	Yes
Trustee Roderick Allison	Yes
Trustee Francesca D. Gary	Yes
Trustee Lisa Martinez	Yes
Trustee Haneef Eiermann	Yes

There were five (5) members present at roll call. A quorum was established.

Trustee Roderick Allison moved to approve the agenda and the minutes of June 24, 2026. The motion was properly seconded by Trustees Lisa Martinez and Trustee David Alexander.

Provost Ontario Wooden presented the Academic Affairs updates.

Provost Wooden provided an update on leadership transitions, Fall 2026 enrollment, faculty workload and accountability, strategic priorities, academic accomplishments, and upcoming program reviews.

New academic leadership appointments included Dr. Jon Gant, Vice Provost for Faculty Affairs, Joseph K. Grant, J.D., Dean, School of Law, Dr. Karen Keaton Jackson, Assoc. Provost, Academic Programs, Dr. Shauntae Brown White, Interim Dean, College of Arts, Social Sciences, and Humanities, Dr. Undi Hoffler, Interim Assoc. Provost & Dean for Research, and Dr. Kweneshia S. Price, Interim Dean, University College. Additional appointments include Dr. DiAnna Washington as Vice Provost for Student Success, Ms. Tia Marie Doxey as Interim Associate Provost for Institutional Research and Analysis, Dr. Jeffrey M. Warren as Interim Dean of the School of Education, and Dr. Jim Harper as Interim Associate Provost and Dean of Graduate Studies.

Fall 2026 enrollment totaled 10,124 students, including 7,827 campus students and 2,297 online students. The first-time, full-time cohort totaled 1,662 students, while military enrollment increased from 831 in Fall 2025 to 941 in Fall 2026. Adult learner enrollment also increased to 2,885 students, up from 2,667 the previous year.

The 2025–26 Faculty Workload Report highlighted faculty accountability in teaching, research/creative activity, and service. All 455 faculty members are required to complete the workload reporting process. 100% reported. University-wide workload data showed that faculty dedicated approximately 55% of their effort to teaching, with the remainder supporting research/creative activity and service. Also reviewed were annual workload reporting requirements, post-tenure review, access to course syllabi, and expedited tenure review procedures.

Chair Crowder moved to place the Action Item: Faculty Workload Report on the Consent Agenda. Trustee Alexander 2nd the motion. All approved, none opposed.

Academic Affairs Year 2 Strategic Priorities

- Improving retention and timely graduation
- Aligning academic programs with enrollment and workforce needs
- Strengthening community college and transfer pathways
- Advanced R2 readiness and doctoral education
- Supporting faculty excellence
- Modernizing curriculum, technology, and learning environments
- Expanding career-connected and community-engaged learning
- Strengthening administrative operations

Provost Wooden's report reflected enrollment growth, faculty accountability, progress on strategic priorities, and continued attention to academic quality.

Dr. Angela A. Coleman presented an update on the Division of Student Affairs and its 2026–27 priorities, which focus on student success and belonging, housing and facilities, career readiness, operational excellence, and improved communication. Emphasis was placed on strengthening partnerships, expanding coordinated student support, and using data-informed practices to enhance divisional effectiveness.

Residential Life reported 100% occupancy, with 3,382 residents, including resident assistants. The residential population includes first-time students, continuing students, transfer students, 3rd-year and above continuing students, and 2nd-degree law students.

Student career development continues to demonstrate strong participation and employer engagement. The Fall 2026 Career Fair attracted 1,011 students and 58 businesses and organizations, including 13 new participating organizations. Additionally, 27 students participated in the Thurgood Marshall College Fund Leadership Institute, resulting in four immediate offers and \$4,000 in scholarships.

Student engagement activities included Eagle Mania '26, held August 14–22, which featured 25 events and drew 6,438 student attendees. The programming supported the Division's broader efforts to strengthen student connection and campus belonging.

Preparations were also highlighted for The Ultimate Homecoming Experience 2026, scheduled for October 3–10. A Homecoming Town Hall, hosted by SEAL and SGA, provided students with information regarding events, traditions, safety, conduct expectations, identification requirements, residence hall policies, and community standards.

This concludes with the informational items for the Student Affairs update.

MOTION TO ADJOURN MEETING: Trustee Roderick Allison sought a motion to adjourn the meeting at 10:05 a.m. It was properly seconded by Trustee Francesca Gary.

COMMITTEE ON ATHLETICS

The Committee on Athletics convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Committee Chair Trustee Roderick Allison called the meeting to order at 10:07 a.m.

OPEN SESSION

Chairman Allison recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll.

ROLL CALL VOTE:

Chairman Roderick Allison	Yes
Trustee Farad Ali	Yes
Trustee David Alexander	Yes
Trustee Ryan Combs	Yes
Trustee Courtney Crowder	Yes
Trustee Orlando Stovall	Absent

There were five (5) members present at roll call. A quorum was established.

The adoption of the agenda and the June 24, 2026, minutes were approved by motion 1st by Trustee Farad Ali and 2nd by Trustee Ryan Combs.

The update recognized the Alex M. Rivera Athletics Hall of Fame and reviewed several events and engagements, including MEAC-hosted activities, Tennis Daze, and the Men's Basketball Tip-Off Banquet.

The presentation also addressed revenue generation and student-athlete support. The Eagle-Aggie Classic was reported as sold out, and Athletics outlined anticipated game-guarantee revenue, including \$475,000 from the football game at ECU and \$700,000 from eight men's basketball games. Athletics also reported \$193,500 in revenue-sharing/NIL support for 25 student-athletes, funded through game guarantees and/or fundraising.

Additional updates included the development of women's flag football, with a roster limit of 25 student-athletes. New hires were announced in women's basketball, volleyball, softball, and athletic training, reflecting continued efforts to support Athletics programs and student-athlete services.

This concludes the informational items for the Committee on Athletics.

MOTION TO ADJOURN MEETING: Chairman Roderick Allison sought a motion to adjourn the meeting at 10:17 a.m. It was properly seconded by Trustee Farad Ali.

This concludes the informational items for the Committee on Athletics.

COMMITTEE ON ADVANCEMENT AND EXTERNAL AFFAIRS

The Committee on Advancement and External Affairs convened in person in the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Committee Chair Francesca D. Gary called the meeting to order at 10:18 a.m.

OPEN SESSION

Trustee Farad Ali, Secretary to the Board of Trustees, called the roll.

ROLL CALL VOTE:

Chair Francesca D. Gary	Yes
Trustee Roderick Allison	Yes
Trustee Ryan Combs	Yes
Trustee Courtney Crowder	Yes
Trustee Michael Goodman	Yes
Trustee Lisa Martinez	Yes

There were six (6) members present at roll call. A quorum was established.

The Interim Vice Chancellor for Institutional Advancement, Patricia Mitchell, provided an update on FY2026 fundraising performance and FY2027 outlook. FY2026 total giving was approximately \$10.63 million, compared with \$15.69 million in FY2025. Fundraising totals have varied over the past five years, largely due to significant one-time transformational gifts in prior years, while cash giving has remained the most consistent source of support. For FY2027, the University established a fundraising goal of \$14 million.

Interim Vice Chancellor Patricia Mitchell reported efforts to strengthen the accuracy and integrity of historical fundraising data. A review identified multi-year pledge payments that had previously been recorded as new gifts, resulting in duplicate counting, as well as certain revocable planned gift intentions that had been included in historical totals.

Advancement Services is reconciling these records, restating prior-year results to align reporting with accepted industry standards and establishing a more reliable baseline for future fundraising goals and Board reporting. FY2026 Board of Trustees giving totaled \$53,846.75, with an 85 percent participation rate and an average gift of \$4,895.

Strategies were identified to strengthen alumni engagement and build a sustainable culture of philanthropy. Homecoming was identified as a key opportunity to reconnect with alumni and encourage ongoing participation, advocacy, volunteerism, and giving, complemented by year-round regional gatherings, networking, mentoring, and service opportunities.

This concludes the informational items for the Committee on Institutional Advancement & External Affairs.

MOTION TO ADJOURN MEETING: Committee Chair Francesca D. Gary sought a motion to adjourn the meeting at 10:45 a.m. It was properly seconded by Trustee Lisa Martinez.

COMMITTEE ON BUSINESS & FINANCE

The Committee on Business & Finance convened in person in the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026.

Committee Chairman Michael Goodman called the meeting to order at 11:00 a.m.

OPEN SESSION

Trustee Michael Goodman recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll.

ROLL CALL VOTE:

Chairman Michael Goodman	Yes
Trustee Farad Ali	Yes
Trustee William Bell	Yes
Trustee Francesca D. Gary	Yes
Trustee Lisa Martinez	Yes
Trustee Antwan Thornton	Yes (virtual)

There were six (6) members present at roll call. A quorum was established.

A motion was made to approve the agenda and the minutes of the Open June 24, 2026, meeting, and the Special Call Meeting at the All-Boards Retreat, July 28, 2026. Trustee Ali and Trustee Martinez 2nd that motion. All approved.

Vice Chancellor & CFO for Business & Finance Laurie Wilcox presented key updates on the Business & Finance report.

Strong preliminary FY26 year-end results were reported, reflecting improved financial performance and a strengthening of the University's overall fiscal position. Preliminary results indicate growth in institutional reserves driven by strategic hiring practices, prudent budget management, and favorable timing differences between revenues and expenditures. Investment performance also contributed positively to the University's long-term financial outlook.

FY27 financial projections include both opportunities and budgetary challenges. The University is beginning the fiscal year with a projected structural operating shortfall due to the expiration of certain non-recurring funding sources. Continued enrollment growth is expected to generate additional tuition, fees, and auxiliary revenues to support academic priorities, student success initiatives, and other strategic investments.

VC Wilcox noted that several FY26 expenditures were deferred and will be recognized during FY27, including facilities projects, grant-funded activities, and restricted fund expenditures. As a result, reserve utilization is anticipated during FY27 despite the University's continued progress toward improved fiscal health and operational stability.

The Board was informed that final FY26 financial results and key financial performance indicators will be confirmed upon completion of the annual audit process and review of related entities.

REPORT ON DIVISION OF OPERATIONS

Executive Vice Chancellor Alyn Goodson presented the Division of University Operations' update on strategic initiatives to enhance campus infrastructure, technology, and facility operations. Key accomplishments included continued residence hall Wi-Fi upgrades, classroom technology enhancements, and investments to improve the academic and residential experience for students.

Recent projects under delegated authority included the modernization of the Miller-Morgan Auditorium and the School of Education Auditorium, both funded through Title III resources, and the conversion of the Alfonso Elder Student Union Game Room. Additional projects included flooring and bleacher replacements at the Walker PE Complex and the demolition of properties located at 602 and 604 Dupree Street.

The Board was also informed of ongoing technology and facility enhancement efforts across campus. Residence hall Wi-Fi upgrades have been completed in Saunders White Hall and Rush Hall, with work continuing in Eagle Landing and at additional academic facilities. Classroom technology upgrades have been completed in more than eleven instructional spaces, supporting improved teaching, learning, and student engagement.

Several items requiring Board approval were presented, including the selection of architectural and engineering services for the Richmond Residence Hall Systems Renewal Advance Planning project.

The Board of Trustees also reviewed a proposed \$1 million increase in Title III funding for the Alfonso Elder Student Union Student Game Room Conversion project to support expanded project scope and implementation needs.

In addition, approval was requested for Phase I of the Eagleson Residence Hall Fan Coil Unit Replacement project, a \$1.4 million investment funded through housing receipts and already allocated within the FY 2026-27 budget. This project represents a critical infrastructure renewal effort intended to improve the reliability of building systems, resident comfort, and the long-term sustainability of campus housing facilities.

Action Items:

The following projects were presented for authorization and advancement to the Consent Agenda:

Trustee Michael Goodmon moved to approve each action item individually for inclusion in the Consent Agenda.

- a) BOT Designer Selection Approval - Richmond Residence Hall Systems Renewal Advance Planning

The motion was properly seconded by Trustee Francesca D. Gary and Trustee Farad Ali.

- b) BOT Project Increase Alfonso Elder Student Union - Student Game Room

The motion was properly seconded by Trustee Michael Goodmon and Trustee Farad Ali.

- c) Conversation Project Approval - Eagleson Fan Coil Unit Replacement

The motion was properly seconded by Trustee Farad Ali and Trustee Francesca D. Gary.
All aye, none opposed.

MOTION TO ADJOURN MEETING:

The motion to adjourn the meeting was properly seconded by Trustee Farad Ali and Trustee Bill Bell. All Aye, none opposed.

COMMITTEE ON AUDIT

The Committee on Audit convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Committee Chairman, Trustee Keith Chadwell, presided and called the meeting to order at 12:03 p.m.

OPEN SESSION:

Trustee Farad Ali, Secretary to the Board of Trustees, was recognized to call the roll.

ROLL CALL VOTE:

Chairman G. Keith Chadwell	Yes
Trustee William Bell	Yes
Trustee Orlando Stovall	Absent
Trustee Antwan Thornton	Yes (virtual)

There were three (3) members present at roll call. A quorum was established.

Mr. Robert Gaines, Former Chief Audit Officer, has retired.

Ms. Jennifer Williams, Internal Audit Manager, shared informational items as noted on the agenda.

Audit activities remain aligned with the approved annual audit plan and continue to focus on evaluating key operational, financial, compliance, and information technology risks across the University.

Results of the Sponsored Research Audit indicated that foundational processes are in place; however, several opportunities were identified to strengthen the overall control environment. Key recommendations focused on enhancing governance and oversight, principal investigator accountability, payroll and effort certification practices, indirect cost administration, reimbursement processes, financial reporting, and grant closeout procedures. The review found no evidence of fraud, widespread misuse of funds, or material financial misstatements within the scope of the audit.

The audit also identified opportunities to improve operational effectiveness through greater utilization of existing Banner system functionality and the implementation of enhanced monitoring processes for sponsored-project procurement card and data-load transactions. These improvements are expected to strengthen transparency, oversight, reporting capabilities, and overall stewardship of sponsored research funding.

Additionally, the Internal Audit Office presented results of its annual Self-Assessment Maturity Model review. The assessment determined that the department achieved a maturity level of 3 or higher across all evaluated categories, meeting the professional conformance benchmark established by the model. Areas receiving the strongest ratings included oversight of the Internal Audit Function, audit planning and prioritization, and follow-up monitoring activities, reflecting continued adherence to professional standards and a commitment to ongoing process improvement.

MOTION TO ADJOURN MEETING:

Chairman Chadwell sought a motion to adjourn the meeting at 12:15 p.m. It was properly seconded by Trustee Bill Bell and Trustee Antwan Thornton. There was no further business discussed.

COMMITTEE ON GOVERNANCE

The Committee on Governance convened in person in the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Committee Chairman David Alexander called the meeting to order at 2:15 p.m.

OPEN SESSION

The Committee on Governance convened in person at the NCCU Student Center. Trustee Farad Ali, Secretary to the Board of Trustees, called the roll.

ROLL CALL VOTE:

Chair David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Antwan Thornton	Yes (virtual)
Trustee Orlando Stovall	Yes
Trustee Haneef Eiermann	Yes

There were five (5) members present at roll call. A quorum was established.

A motion was made to approve the agenda and the minutes of June 24, 2026. Trustee Farad Ali and Trustee Haneef Eiermann 2nd that motion.

Dr. Gary Brown, Vice Chancellor & Chief of Staff, presented the Report on Governance.

Trustee David Alexander sent a formal notice on Friday, July 10, 2026, that the Board will elect its officers — Chair, Vice Chair, and Secretary — at the Annual Meeting on Wednesday, September 23, 2026.

The final in-person vote on September 23, 2026, for Board of Trustee Officer Elections is:

Chairman - Courtney Crowder
Vice Chair - Francesca D. Gary
Secretary - Farad Ali

The Committee on Governance reviewed proposed revisions to the Board of Trustees Bylaws intended to provide greater clarity and consistency regarding the criteria and process for awarding Trustee Emeritus and Chancellor Emeritus status.

Dr. Gary Brown presented the recommended bylaw revisions and outlined the rationale for the proposed updates. Committee members discussed the changes and considered their

impact on governance practices and recognition of distinguished service.

Following the review, the committee voted to approve the bylaw revisions as presented and recommended that they be advanced to the Consent Agenda.

Chairman Courtney Crowder motioned to Secretary Ali to enter Closed Session. None opposed.

I move that we go into closed session in accordance with N.C. General Statute 143-318.11, Section 5.

The Board entered Closed Session to discuss additional governance and business matters requiring confidential review. During the closed-session discussions, the naming opportunities were presented by Interim Vice Chancellor Mitchell. Upon review, a recommendation was made to include the proposed naming opportunities on the consent agenda for consideration by the Full Board of Trustees.

The naming opportunities were subsequently advanced to the consent agenda for presentation at the Full Board meeting for Board action.

The meeting was adjourned after such action at 12:50 p.m.

Lunch – 12:50 p.m. – 1:47 p.m.

Dean Joseph Grant – School of Law

**NORTH CAROLINA CENTRAL UNIVERSITY
DURHAM, NORTH CAROLINA
BOARD OF TRUSTEES MEETING**

The NCCU Board of Trustees convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, September 23, 2026. Chairman Courtney Crowder called the meeting to order at 1:47 p.m.

OPEN SESSION

INVOCATION: Trustee Francesca D. Gary gave the invocation.

Chairman Courtney Crowder recognized the Secretary to the Board of Trustees, Farad Ali to call the roll.

ROLL CALL VOTE:

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Absent
Trustee Michael Goodmon	Absent
Trustee Lisa Martinez	Yes
Trustee Haneef Eiermann	Yes
Trustee Orlando Stovall	Absent
Trustee Antwan Thornton	Yes (virtual)

There were ten (10) members present at roll call. A quorum was established.

CHAIR'S REMARKS:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

Please note that all SEIs (Statements of Economic Interest) have been filed for all new members, and the documents are available for your review.

Chairman Crowder called for the adoption of the agenda for the June 24, 2026, meeting and approval of the Minutes of the Special Call All-Boards Meeting on July 28, 2026.

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Absent
Trustee Michael Goodmon	Absent
Trustee Lisa Martinez	Yes
Trustee Haneef Eiermann	Yes
Trustee Orlando Stovall	Absent
Trustee Antwan Thornton	Yes (virtual)

The motion carried with ten (10) votes in the affirmative.

APPROVAL OF THE MINUTES:

It was moved by Trustee Keith Chadwell and properly seconded by Trustee Michael Goodmon to approve the adoption of the agenda and meeting minutes. All Aye. None Opposed.

- a. Minutes of (Open) June 24, 2026
- b. Minutes of Special Call |All-Boards Meeting| July 28, 2026

ADOPTION OF THE CONSENT AGENDA:

Chairman Crowder moved to approve the Consent Agenda.

It was moved by Trustee Chadwell and properly seconded by Trustee Eiermann to adopt the Consent Agenda. All Aye, No one Opposed.

Adoption of the Consent Agenda

Action Items:

- a) Special Amendment to the Board of Trustees By-Laws – Emeriti Status
- b) Board Elections
- c) BOT Designer Selection Approval –
Richmond Residence Hall Systems Renewal Advance Planning
- d) BOT Project Increase Alfonso Elder Student Union - Student Game Room Conversation
- e) Project Approval - Eagleson Fan Coil Unit Replacement
- f) Donor Naming Proposal – School of Business Student Success Hub
- g) Donor Naming Proposal – Whiting Criminal Justice Building
- h) Faculty Workload Report

The motion carried with ten (10) votes in the affirmative.

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Absent
Trustee Michael Goodmon	Absent
Trustee Lisa Martinez	Yes
Trustee Haneef Eiermann	Yes
Trustee Orlando Stovall	Absent
Trustee Antwan Thornton	Yes (virtual)

CHANCELLOR'S REPORT

Chancellor Dr. Karrie G. Dixon presented an update highlighting the University's continued focus on external engagement, relationship building, alumni outreach, and strategic partnerships during the summer and early fall of 2026. Efforts remained centered on strengthening NCCU's visibility, cultivating community and legislative support, and advancing opportunities that support student success and institutional priorities.

Chancellor Dixon participated in numerous events designed to strengthen relationships with alumni, supporters, and community stakeholders, including the Orange County Alumni Scholarship Luncheon, the 1976 Golden Eagles Town Hall, NCCU Day at the Durham Bulls, and the NCCU vs. Texas Southern Alumni Tailgate. These engagements provided opportunities to recognize alumni contributions, promote University initiatives, and reinforce support for scholarship and advancement efforts.

Strategic meetings were held, and partnership discussions were held with representatives from The Duke Endowment and Johnson C. Smith University. These conversations focused on expanding collaborative opportunities, strengthening educational partnerships, and exploring future support for academic programs and student success initiatives.

Additional outreach included participation in the North Carolina Legislative Black Caucus Scholarship Gala, providing opportunities to engage elected officials, educational leaders, and community partners while promoting NCCU's mission and impact. These efforts continue to strengthen the University's presence across the state and support institutional advancement goals.

NCCU's Economic Impact Study demonstrated the University's significant contribution to North Carolina, generating approximately \$797.7 million annually in economic activity. University operations represented the largest share of impact at 63%, followed by alumni-related activity (22%) and construction projects (8%). Student spending, athletics, and visitor spending provided additional economic benefits throughout the state.

The study also highlighted NCCU's role as a major contributor to the workforce, supporting approximately 3,876 jobs annually across North Carolina. Employment impacts are largely driven by University operations and alumni-related activity, while construction, student spending, athletics, and visitor spending continue to create additional opportunities for economic growth and workforce development.

Overall, the administration remains focused on expanding NCCU's network of supporters, increasing opportunities for philanthropic investment and community collaboration, and advancing strategic initiatives that enhance institutional growth, visibility, and long-term success. Chancellor Dixon noted that these engagement efforts continue to generate positive visibility for the University and support the achievement of its strategic goals.

SGA STUDENT GOVERNMENT ASSOCIATION REPORT

Student Body President Haneef Eiermann provided an update on Student Government Association initiatives focused on student engagement, leadership development, and campus involvement. Efforts focused on strengthening student leadership, expanding opportunities for participation, and enhancing the overall student experience throughout the academic year.

Key accomplishments included the successful implementation of leadership training and orientation programs that prepared student leaders and incoming students for active participation in campus life. Support for Registered Student Organizations was also emphasized through organization fairs, training workshops, and funding assistance designed to increase engagement and improve organizational effectiveness.

Trustee Eiermann highlighted ongoing civic engagement initiatives, including voter registration and voter education to encourage student participation in the democratic process. SGA visited residence halls to help students register to vote ahead of the 2026 midterm elections and our upcoming Soar to the Polls initiative. These activities reflect the University's commitment to developing informed and engaged student leaders.

Preparations for Homecoming and other major campus events were also discussed, with a focus on student safety, communication, and community building. Student forums and town hall discussions provided opportunities for students to engage directly with campus leadership and share feedback on issues affecting the student experience.

Trustee Eiermann's presentation reflected SGA's continued commitment to advocacy, leadership development, student success, and fostering a vibrant campus community through meaningful programming, engagement opportunities, and collaborative partnerships.

COMMITTEE REPORTS

ACADEMIC AFFAIRS AND STUDENT AFFAIRS COMMITTEE

In Chairman Stovall's absence, Trustee Roderick Allision presented the Academic Affairs and Student Affairs Committee Reports.

Chairman Crowder and members of the Board of Trustees, the Committee on Academic and Student Affairs received updates from Vice Chancellor Angela Coleman and Provost Ontario Wooden.

The Academic Affairs presentation provided an update on enrollment, new leadership in academic affairs, faculty workload, strategic priorities, college and school highlights, and academic program review.

Enrollment

Dr. Sharon Oliver, Associate Vice Chancellor for Enrollment Management, provided an update on enrollment based on the Fall 2026 census:

- Enrollment reached 10,124 students, an increase of 9.1%.
- Of the total enrollment, 7,827 students are enrolled in campus programs and 2,297 in online programs.
- Growth among key populations: online, adult learners, and military-affiliated students.

Faculty Workload and Accountability

- Dr. Jon Gant, Vice Provost for Faculty Affairs, provided an overview of the Faculty Workload Report
- NCCU achieved 100% reporting compliance among the 455-faculty required to report.
- Faculty average 55% of their effort in teaching and 23% in research/creative activity.
- Workload plans and accomplishments are reviewed for accountability and alignment with institutional and UNC System expectations.

Expedited Tenure Review

Dr. Jon Gant provided an update on the expedited tenure review process, which applies to faculty and administrators who earned tenure at a previous institution. Candidates undergo NCCU's established review process.

Year Two Strategic Priorities

Provost Wooden shared the year two strategic priorities for Academic Affairs:

- Student retention and timely graduation
- Academic portfolio and workforce alignment
- Community college and transfer pipelines
- R2 readiness and doctoral education
- Faculty excellence
- Curriculum and academic technology
- Career-connected learning and stronger administrative operations. These priorities include defined accountable areas and measurable outcomes to track progress.

Academic Affairs Highlights

Notable accomplishments include:

- The launch of the School of Education's Thrive inclusive postsecondary education program;
- The School of Business's Robinson Innovation Lab, supported by a \$500,000 alumni gift;
- A 100% NCLEX pass rate for both nursing cohorts;
- Approval of a minor in Artificial Intelligence; and
- The School of Law's recognition by The National Jurist as the nation's No. 1 most innovative law school.

Academic Program Review

The 2026-2027 academic program review schedule was shared. There are three programs scheduled for review in Fall 2026, and six in Spring 2027.

Message for the Chair

Academic Affairs enters the 2026-27 academic year with positive momentum, marked by record enrollment growth, expanding online and adult learner populations, strong faculty accountability, noteworthy academic achievements, and a deliberate focus on academic quality and student success.

This concludes my report on Academic and Student Affairs.

Division of Student Affairs Report Summary

Good afternoon, Chair Crowder, members of the Board of Trustees, Chancellor Dixon, and colleagues.

The Committee received an update from the Division of Student Affairs outlining the division's 2026-27 priorities and highlighting progress in housing, career readiness and student engagement, with a continued focus on helping students succeed, belong and thrive at NCCU.

The division has identified five priorities, each aligned with the University's Vision 2030 strategic plan: student success, academic momentum and belonging; housing, facilities and the student environment; career readiness; operational excellence; and communication.

Residential Life began the academic year with 3,382 residential students and 100 percent occupancy, reflecting strong demand as enrollment grows. Beyond its on-campus housing strategy, the division is engaging off-campus developers and property partners, several of whom are reducing barriers for students by considering waivers and accepting financial aid award letters. Conversations also continue around potential privately developed housing that could increase capacity without financial recourse, guarantees, or commitments from the University. Nothing has been finalized.

Career readiness continues to gain momentum. The Fall 2026 Career Fair drew a record 1,011 participants, including strong participation from freshmen and sophomores. Through the Thurgood Marshall College Fund Leadership Institute, 27 students, a 4 percent increase over last year, traveled to Washington, D.C., to interview and network with employers. Outcomes include full-time offers from Truist and Ally, internships with Truist and Equitable, and \$4,000 in scholarships.

Student engagement remains strong. In prior-year results, student engagement increased from 53.7 percent to 71.2 percent, leadership development participation increased by more than 23 percent, and the Student Center hosted 611 events. Eagle Mania '26 offered 25 events involving 22 departments and drew 6,438 student attendees.

Finally, the division previewed the Ultimate Homecoming Experience, October 3 through October 10. SEAL and SGA hosted a Homecoming Town Hall on September 21 to address safety, conduct, identification requirements, residence hall policies, and community standards before the week begins.

This concludes my report. I am happy to answer any questions.

BUSINESS & FINANCE COMMITTEE

In Chairman Michael Goodmon's absence, Trustee Lisa Martinez presented the Committee on Business and Finance Committee Reports.

Good afternoon, Chair Crowder and members of the Board of Trustees. The Committee on Business and Finance received the following updates:

FY26 Updates: Strong year-end result with a \$13.1M one-time increase to reserves due largely to strategic hiring and delayed costs, and a \$19M NCCU Endowment Investment Pool Growth (6/30/26 vs 6/30/25).

CFI: FY26 score will improve with FY26 results, but part of this is temporary (delayed spending). The actual score is unknown until the spring following the completion of audits (including Associated Entities).

FY27 Updates: The year starts with a structural \$2.6M operating shortfall due to the \$4.7M in non-recurring Enrollment Funding. FY27 is projected to end with a Use of Reserves, largely due to the timing of Facilities Expenses and Restricted Revenue and Expense Timing Differences (FY26 Revenues/FY27 Expenses). If investments stay strong, CFI should remain positive based on current projections.

As **FY28** planning begins, the campus will need to determine how to address the \$2.6M structural deficit resulting from the Enrollment Fund Loss.

This concludes my report.

In Chairman Michael Goodmon's absence, Trustee Lisa Martinez presented:

Executive Vice Chancellor's Division of Operations Report

I'm excited to report that the university continues to make progress in addressing student needs and strengthening our campus. Following Board designer approval, we are moving forward with the renovation of a residence hall that will add more than 250 beds to our on-campus inventory. We have completed Wi-Fi refreshes in two residence halls, with additional work underway, and have approved a Phase I project to begin replacing the HVAC in Eagleson Hall.

We are also investing in campus infrastructure and beautification, including renovations to three auditoriums, one of which is B.N. Duke Auditorium, which has been closed for seven years. This is meaningful progress that will benefit our campus community for years to come.

This concludes my report.

ATHLETICS COMMITTEE

Chairman Roderick Allision presented the Athletics Committee report. Good afternoon, Chair Crowder and members of the Board of Trustees. The Committee on Athletics continues to advance its programs through revenue generation, student-athlete support, expanded sports opportunities, and strategic staffing. Key highlights include a sold-out Eagle-Aggie Classic, along with significant game-guarantee revenue, including \$475,000 from football at ECU and \$700,000 from eight men's basketball games.

The department is also supporting Revenue Share/NIL opportunities, with \$193,500 designated for 25 football and men's basketball student-athletes, funded through game guarantees and/or fundraising.

Additional updates highlight the Alex M. Rivera Athletics Hall of Fame, Women's Flag Football, MEAC hosting activities, Tennis Daze, and the Men's Basketball Tip-Off Banquet. The presentation also introduces five new Athletics hires supporting women's basketball, volleyball, softball, and athletic training.

NCCU Athletics is building momentum through financial growth, enhanced student-athlete opportunities, program expansion, community engagement, and investment in personnel.

This concludes my report on Athletics.

ADVANCEMENT & EXTERNAL AFFAIRS COMMITTEE

Committee Chair, Francesca D. Gary, presented the report. Institutional Advancement reported \$10.63 million in fundraising for FY2026 and outlined a \$14 million goal for FY2027. Several prior years included large transformational gifts, which contributed to the variation in annual totals over a 5-year period.

The division has also reconciled historical fundraising records after implementing changes required due to the incorrect application of pledge payments, resulting in double counting, and the treatment of revocable planned gifts. This work gives the Board a more reliable baseline for future reporting and goal setting.

Looking ahead, Institutional Advancement is focused on strengthening the development operation, year-round alumni engagement that builds lasting relationships, and building a stronger pipeline of supporters. Its strategic priorities are academic excellence, student success, a broader culture of philanthropy, and organizational excellence.

The division is focused on strengthening its data, team, processes, and partnership with the Foundation, with a focus on policies and practices that strengthen fiscal responsibility and the stewardship of every gift.

Advancement is committed to building an advancement operation that NCCU can depend upon for the long term.

This concludes my report.

AUDIT COMMITTEE

Audit Committee Chairman G. Keith Chadwell presented the report.

Good afternoon-

Audit activities remained aligned with the approved annual audit plan, with reviews focused on key institutional risk areas. The Sponsored Research Audit identified opportunities to strengthen oversight, accountability, financial administration, and reporting processes, while finding no evidence of fraud, significant misuse of funds, or material financial misstatements.

The Internal Audit Office also reported successful completion of its annual maturity assessment, achieving established professional benchmarks across all evaluated areas and demonstrating continued commitment to effective audit practices and continuous improvement.

This concludes my report on Audit.

GOVERNANCE COMMITTEE

Governance Committee Chairman David Alexander presented the report. The Committee on Governance convened to consider policy revisions to the BOT Bylaws, establishing clarity in the guidelines for the Board to award Trustee Emeritus and Chancellor Emeritus status.

Dr. Gary Brown presented the revisions. After review and discussion, the committee voted to approve the updates as presented.

Chairman David Alexander initiated the election process amongst the board, having previously presented the slate of candidates to Board members. After votes were tallied, the Board elected Courtney Crowder to continue as Chair, Francesca D. Gary to continue as Vice Chair, and Farad Ali to continue as Secretary.

The Governance Committee went into closed session to discuss further business matters. After those conversations, approval was rendered to add the Naming Opportunities presented by Interim Vice Chancellor Mitchell to the consent agenda, which has been presented at the full board meeting for board action.

This concludes the Governance Committee's report.

There being no other business before the Board, Chairman Crowder moved to adjourn.

THE FULL BOARD MEETING IS ADJOURNED at 2:33 P.M.

Respectfully Submitted:

Deborah Y McQueen