

**NORTH CAROLINA CENTRAL UNIVERSITY  
DURHAM, NORTH CAROLINA  
BOARD OF TRUSTEES MEETING MINUTES**

**Wednesday, March 18, 2026**

**COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

The Committee on Academic and Student Affairs convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Chairman Courtney Crowder called the meeting to order at 9:00 a.m.

**CHAIR'S REMARKS:**

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time. Please note that all SEIs - Statements of Economic Interest have been filed for all new members, and documents are available for your review.

**OPEN SESSION**

Trustee Farad Ali, Secretary to the Board of Trustees, called the roll.

**ROLL CALL VOTE:**

Chairman Orlando Stovall	Yes
Trustee David Alexander	Yes
Trustee Roderick Allison	Yes
Trustee Francesca D. Gary	Yes
Trustee Lisa Martinez	Yes
Trustee Sha 'Lexus Sanders	Yes

There were six (6) members present at roll call. A quorum was established.

Chairman Stovall motioned to approve the agenda and the minutes of December 17, 2025, Trustee Alexander motioned and was properly 2<sup>nd</sup> by Trustee Roderick Allison.

## **COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

In the absence of Provost Ontario Wooden, the Committee on Academic and Student Affairs received updates from Interim Dean of the School of Library and Information Sciences, Dr. Jon P. Gant,

Dr. Gant provided an Academic Affairs update highlighting enrollment growth, targeted recruitment strategies, research activity, and key academic initiatives.

### **Enrollment Overview**

NCCU reported strong enrollment growth for Spring 2026. Total enrollment increased from 8,056 in Spring 2025 to 8,775 in Spring 2026, representing a net gain of 719 students (8.93%), one of the largest percentage increases among UNC System institutions.

Notable increases with online enrollment are within military-affiliated students and new transfer students.

### **Strategic Enrollment Initiatives**

Dr. Gant highlighted a new, data-driven recruitment strategy with the rebranding of Eagle Preview as Spring 2026 Eagle Preview – NCCU Decision Day. The event has been redesigned to serve as a conversion-focused initiative, targeting students already admitted and intentionally guiding them through critical steps toward enrollment, including deposits, housing applications, orientation registration, and completion of onboarding requirements. Programming has been aligned to improve measurable enrollment outcomes.

### **Office of Research and Sponsored Programs (ORSP)**

An update was provided on sponsored research activity:

- Fiscal Year 2026 (Year-to-Date):
  - Proposals submitted: \$43.41 million
  - Awards secured: \$38.56 million

While proposal submissions decreased compared to the prior year due to fewer funding announcements, the funding awarded increased significantly during the same period. Comparative data for July 1–January 31 showed a slight decline in the number of proposals submitted year-over-year, but a substantial increase in total award dollars, reflecting improved proposal competitiveness and award success rates.

### **Research Growth and Institutional Advancement**

The update on Academic Affairs reported continued strength in NCCU's research enterprise. Annual research expenditures have remained consistently above \$16 million over the past several years, reaching \$17.2 million in Calendar Year 2025. This level of activity substantially exceeds the research expenditure threshold required for R2 Carnegie Classification, allowing the institution to concentrate on expanding doctoral degree production as the next step toward reclassification.

## **Strengthening the Research Ecosystem**

The Office of Research Development outlined initiatives to support faculty research productivity and operational excellence.

- Launch of Research Advancement Pilot (RAP) funding to support early-stage and emerging research projects.
- RAPID training and writing workshops, including intensive grant-development sessions for early-career and developing researchers.
- Expanded compliance training, direct consultation services, and enhanced research communications and outreach.

## **Community Engagement and Research Recognition**

Progress was reported in community-engaged research and external recognition.

- Enhanced regulatory support and training for community-led research partners.
- Receipt of NCCU's first NC Innovation award, supporting a community emergency-response technology project.
- Selection by NC Innovation to develop a research pipeline program at NCCU.
- Title III funding awarded to modernize laboratory, teaching, and computational infrastructure within key research units.

## **Instructional Innovation and Student Success**

The Board was informed of the grand opening of the Praxis Learning Lab in the School of Education. The lab is designed to increase teacher licensure pass rates and enhance instructional preparation.

The Peggy Ward Financial Education Center was officially opened in the School of Business to promote financial literacy, economic empowerment, and wealth-building opportunities for students and the surrounding community. The City of Durham formally recognized the center with a proclamation honoring its establishment.

## **Faculty Affairs**

An overview of NCCU's Promotion and Tenure process was presented. Faculty dossiers are distributed annually in February, with external reviews conducted between May and September. The workflow emphasizes consistency, transparency, and adherence to institutional and system guidelines.

In Provost Wooden's absence, Chairman Orlando Stovall proposed a motion that the following **action items** be moved into 'Closed Session' for review and consideration. All Aye, no one opposed.

### **Action Items:**

- e) Promotion & Tenure
- f) Special Projects – Personnel Related

## **COMMITTEE ON ACADEMIC AFFAIRS AND STUDENT AFFAIRS**

Dr. Angela Coleman, Vice Chancellor of the Division of Student Affairs, provided an update on housing, student onboarding, leadership development, and campus engagement initiatives.

### **Residential Life & Housing**

- The 2026–2027 housing application cycle is active, with phased timelines for new and continuing students.
- Continuing student housing selection runs March 30 – April 6, 2026.
- Total housing demand reflects 3,234 applicants, including:
  - 713 new freshmen
  - 2,461 continuing students
  - 40 transfer students
  - 20 graduate/law students (page 6)
- Multiple residence halls and apartment options remain available across student classifications.
- Off-campus housing fairs are being utilized to supplement demand and expand options.

### **Student Orientation and Registration (SOAR)**

- SOAR sessions are scheduled across May–August 2026 to support incoming students. Participation metrics (as of March 3, 2026):
  - 662 first-time freshmen
  - 112 transfer students
  - Total: 775 students

### **Student Leadership & Development**

#### **University Conference – Student Edition**

- Theme: “Leading with Purpose: Protecting Peace, Brand, and Community”.
- Focus areas include leadership development, resource awareness, and student success.
- Cross-campus collaboration involved multiple departments (e.g., Career Services, Health & Wellness, Student Engagement).

#### **Post-Event Outcomes**

- 93% would recommend the conference
- 81% found it well-organized
- 76% plan to apply leadership concepts

## **Major Campus Engagement Events**

### **Rock the Lyceum (2026)**

- Featured cultural and performing arts programming, including Step Afrika and Alvin Ailey

### **Spring Career Fair (March 5, 2026)**

- Hosted in the NCCU Student Center with participation from major employers (e.g., corporate and healthcare sectors) Supports career readiness and employer connectivity.

### **Spring Fling (April 20–25, 2026)**

- Week-long campus-wide “edu-tainment” experience with diverse activities across campus.

The Division of Academic and Student Affairs continues to advance institutional priorities by enhancing student experience, fostering leadership development, and supporting student success through targeted programming and services. Current initiatives demonstrate measurable impact and alignment with NCCU’s mission.

This concludes the informational items for the Committee on Academic and Student Affairs.

**MOTION TO ADJOURN MEETING:** Chairman Orlando Stovall sought a motion to adjourn the meeting. It was properly seconded by Trustee Francesca Gary and Trustee Roderick Allison.

## COMMITTEE ON ADVANCEMENT AND EXTERNAL AFFAIRS

The Committee on Advancement and External Affairs convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Committee Chair, Trustee Francesca Gary, called the meeting to order.

### OPEN SESSION

Chair Francesca D. Gary recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll.

#### ROLL CALL VOTE:

Chair Francesca D. Gary	Yes
Trustee Courtney Crowder	Yes
Trustee Ryan Combs	Yes
Trustee Lisa Martinez	Yes
Trustee Michael Goodmon	Yes
Trustee Roderick Allison	Yes

There were six (6) members present at roll call. A quorum was established.

Chair Gary motioned to approve the agenda and the minutes of December 17, 2025, Trustee Crowder motioned and was properly 2<sup>nd</sup> by Trustee Roderick Allison.

Vice Chancellor Susan Hester provided an Advancement and External Affairs update.

- **FY2026 Fundraising Goal:** \$18M; year-to-date performance is steady and aligned with prior years.
- **Total Giving Trends:** Stable overall; strongest growth from “Other Organizations,” while corporate giving declined and remains an area of concern.
- **Gift Breakdown:** Majority from cash contributions (\$6.23M), supplemented by pledges (\$1.9M) and deferred gifts.
- **Leadership Giving:**
  - Board of Trustees and Foundation Board both achieved 100% participation, with significant increases in total contributions year-over-year.
- **Major Gift Pipeline:**
  - Total pipeline of approximately \$12.96M, indicating strong future fundraising potential.
- **Key Initiatives:**
  - Power of Us Campaign (Charlotte stop generated \$185K in commitments).
  - Peggy Ward Financial Education Center (\$600K investment).
  - Day of Giving scheduled for April 7–8, 2026.
- **Board Engagement:**
  - Members were encouraged to support fundraising through donor outreach, event participation, and network introductions.

**MOTION TO ADJOURN MEETING:** It was motioned by Committee Chair, Trustee Francesca Gary that the meeting be adjourned. Trustee Crowder motioned and 2<sup>nd</sup> by Trustee Combs. The meeting was adjourned.

## COMMITTEE ON ATHLETICS

The Committee on Athletics convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Committee Chair, Trustee Roderick Allison called the meeting to order at 10:30 a.m.

### OPEN SESSION

Chairman Allison recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll.

#### ROLL CALL VOTE:

Chairman Roderick Allison	Yes
Trustee Farad Ali	Yes
Trustee David Alexander	Yes
Trustee Ryan Combs	Yes
Trustee Courtney Crowder	Yes
Trustee Orlando Stovall	Yes

There were Six (6) members present at roll call. A quorum was established.

AD Louis ‘Skip’ Perkins shared informational items as noted on the agenda.

#### Athletic Performance:

- Women’s team achieved 3rd place at MEAC Indoor Championships, reflecting strong competitive performance.
- Recognition of Coach Lawson’s induction into the Black Tennis Hall of Fame.

#### Academic Performance (APR):

- All programs remain above the NCAA minimum APR threshold (930).
- Two programs (Men’s Golf, Women’s Tennis) achieved perfect multi-year APR scores (1000).
- Seven programs earned a perfect single-year APR score for 2024–25.

#### Strategic & Operational Updates:

- Ongoing evaluation of NIL vs. revenue-sharing models, including potential opt-in considerations.
- Implementation of Teamworks GM platform to support operations and student-athlete management.

**Facilities & Program Enhancements:**

- Continued improvements highlighted through “before and after” facility updates.

**Upcoming Activities:**

- 2026 Football schedule outlined as part of seasonal planning.

This concludes the informational items for the Committee on Athletics.

**MOTION TO ADJOURN MEETING:** Chairman Roderick Allison sought a motion to adjourn the meeting. It was properly seconded by Trustee David Alexander. There was no further business discussed.

## COMMITTEE ON AUDIT

The Committee on Audit convened in person the NCCU at the Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Committee Chair, Trustee Keith Chadwell, called the meeting to order.

### OPEN SESSION

Committee Chair, Trustee Keith Chadwell, recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll.

#### ROLL CALL VOTE:

Chairman G. Keith Chadwell	Yes
Trustee William Bell	Yes
Trustee Orlando Stovall	Yes
Trustee Antwan Thornton	Yes

There were four (4) members present at roll call. A quorum was established.

Chairman Chadwell motioned to approve the agenda and the minutes of December 17, 2026. Trustee Antwan Thornton and Trustee Bill Bell 2nd that motion.

Mr. Robert Gaines, Chief Audit Officer, shared informational items as noted on the agenda.

#### Audit Progress (FY26):

- Ongoing audits include Motor Vehicles, Gas Card Management, Procurement Cards, Emergency Communication, and Sponsored Research.
- Audits are in various stages (planning, fieldwork, reporting), with continued progress toward completion.

**Primary issue identified:** lack of a formally designated Agency Fleet Coordinator (AFC) contributed to compliance gaps in vehicle and gas card management.

#### Corrective Actions:

- An Agency Fleet Coordinator was appointed (August 1, 2025).
- Actions underway include regulatory training completion and implementation of corrective measures to improve oversight and compliance.

#### Financial Audit Status:

- FY24 financial audit findings are in resolution, with ongoing follow-up activities.

**MOTION TO ADJOURN MEETING:** It was moved by Committee Chair, Trustee Keith Chadwell, and properly seconded by Trustee Bill Bell that the meeting was adjourned. All aye, no one opposed.

## COMMITTEE ON BUSINESS & FINANCE

The Committee on Business & Finance convened in person in the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Committee Chairman Michael Goodmon called the meeting to order.

### OPEN SESSION

Chairman Michael Goodmon recognized Trustee Farad Ali, Secretary to the Board of Trustees, to call the roll. Trustee Ali was present but had not yet returned to the table. Chairman Goodmon noted Trustee Ali's presence but called the roll in his absence from the table.

### ROLL CALL VOTE:

Chair Michael Goodmon	Yes
Trustee Farad Ali	<del>Yes</del>
Trustee William Bell	Yes
Trustee Francesca Gary	Yes
Trustee Lisa Martinez	Yes
Trustee Antwan Thornton	Yes

There were five (5) members present at roll call. A quorum was established.

A motion was made to approve the agenda and the minutes of December 17, 2025. Trustees Antwan Thornton and Trustee Lisa Martinez 2nd that motion.

### Operational Updates:

- Key finance leadership hires completed (Associate Controller, Associate Budget Director).
- Ongoing improvements include new reporting development, ERP restructuring, and travel/expense system optimization.
- Regular finance training and compliance initiatives implemented.

### FY2026 Year-End Projection:

- Increased revenues driven by enrollment growth.
- One-time vacancy savings realized.
- Increased housing repair and capital costs due to project timing and demand.
- Anticipated \$1M carryforward to support FY2027; reserves are increasing.

### FY2027 Budget Development:

- Focus on revenue maximization, cost reduction, efficiency gains, and reserve building.
- Key risks include inflation, deferred maintenance, talent retention, and funding uncertainties.
- Budget approval targeted for April 2026, with submission to UNC System by May 1, 2026.

### Capital Project – Richmond Hall:

- Proposed \$20M self-liquidating loan project to address housing shortage.
- Adds 277 beds (51% of current deficit).
- Timeline: Construction start Oct 2027, occupancy July 2028.
- BOT approval required prior to Board of Governors and legislative authorization.

## **REPORT ON DIVISION OF OPERATIONS**

Executive Vice Chancellor Alyn Goodson provided updates for the Open-End Design Annual Services Selection (Fixed-Term Contract), the Project Authorization – Richmond Residence Hall Systems Renewal Project and Project Authorization – Alfonso Elder Student Union Renovation - Advance Planning.

At the presentation end, Chairman Michael Goodmon sought a motion to approve the following **Action Items be moved to the Consent Agenda.**

### **Action Items:**

- a) Res1 – Project Approval
- b) Open End Designer Approval
- c) Advance Planning – Old Student Center
- d) Approval for demolition of 602 and 604 Dupree Street homes

### **MOTION TO ADJOURN MEETING:**

It was properly seconded by Trustee David Alexander and Trustee Lisa Martinez. All Aye, no one opposed.

## **COMMITTEE ON GOVERNANCE**

The Committee on Governance convened in person in the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Committee Chairman David Alexancer called the meeting to order.

### **OPEN SESSION**

The Committee on Governance convened in person at the NCCU Student Center. Trustee Farad Ali, Secretary to the Board of Trustees, called the roll.

#### **ROLL CALL VOTE:**

Chair David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Antwan Thornton	Yes
Trustee Orlando Stovall	Yes
Trustee Sha'Lexus Sanders	Yes

There were five (5) members present at roll call. A quorum was established.

A motion was made to approve the agenda and the minutes of December 17, 2025. Trustees Sanders and Trustee Orlando Stovall 2nd that motion.

Dr. Gary Brown, Vice Chancellor & Chief of Staff presented the report on Governance.

Dr. Brown provided an update in follow-up to the request made by the Governance Committee in December to the NCCU Foundation Board.

He described the process by which the committee engaged with the Foundation to garner answers to critical questions that were outstanding from the December meeting. Noting that Trustee Alexander and Trustee Lisa Martinez met with Foundation Board leadership on February 19th.

He also provided specific highlights about the National Alumni Association and the efforts their leadership has made to ensure that the full active alumni base engaged with the Alumni Association is aware of the compliance requirements that are expected of all associate entities in alignment with UNC System policy and the University's priorities.

This concludes the report of the Committee on Governance.

Chairman Crowder then proposed a motion that the meeting go into **Closed Session**. Secretary Ali moved the meeting into closed session in accordance with NC General Statute 143-318.11 sections 2 and 5

AND

N.C. Gen. Stat. Section 143-318.11 (6) and (1) to discuss a personnel matter

AND

To preserve the attorney-client privilege.

During **Closed Session** the following **Action Items** were Motioned to be moved to the Consent Agenda for approval. All Aye, no one opposed.

**Action Items:**

- e) Promotion & Tenure
- f) Special Projects – Personnel Related

**Lunch – 12:45 p.m. – 1:30 p.m.**

**Closed Session** was extended beyond the scheduled lunch time.

**Lunch - 1:35 p.m. until 2:15 p.m. – Cheatham White Student Presentation**



**NORTH CAROLINA CENTRAL UNIVERSITY  
DURHAM, NORTH CAROLINA  
BOARD OF TRUSTEES MEETING**

The NCCU Board of Trustees convened in person at the NCCU Student Center Event Hall on the campus of North Carolina Central University on Wednesday, March 18, 2026. Chairman Courtney Crowder called the meeting to order at 2:20 p.m.

**OPEN SESSION**

**INVOCATION:** Trustee David Alexander gave the invocation.

Chairman Courtney Crowder recognized the Secretary to the Board of Trustees, Farad Ali to call the roll.

**ROLL CALL VOTE:**

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Yes
Trustee Michael Goodman	Yes
Trustee Lisa Martinez	Yes
Trustee Sha'Lexus Sanders	Yes
Trustee Orlando Stovall	Yes
Trustee Antwan Thornton	Yes

There were thirteen (13) members present at roll call. A quorum was established.

## CHAIR'S REMARKS:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

Please note that all SEIs - Statements of Economic Interest have been filed for all new members, and documents are available for your review.

**ADOPTION OF THE AGENDA FOR December 17, 2025:** It was moved by Trustee Michael Goodmon and properly seconded by Trustee Francesca Gary that the agenda be adopted. All Aye. None Opposed.

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Yes
Trustee Michael Goodmon	Yes
Trustee Lisa Martinez	Yes
Trustee Sha' Lexus Sanders	Yes
Trustee Orlando Stovall	Yes
Trustee Antwan Thornton	Yes

The motion carried with thirteen (13) votes in the affirmative.

## APPROVAL OF THE MINUTES:

It was moved by Trustee Gary and properly seconded by Trustee Ali that the meeting minutes be approved. All Aye. None Opposed.

- Minutes of (Open) December 17, 2025
- Minutes of Special Call | Committee on Audit | January 26, 2026

## **ADOPTION OF THE CONSENT AGENDA:**

Chairman Crowder motioned the adoption of the Consent Agenda to be approved.

It was moved by Trustee Chadwell and properly seconded by Trustee Allison that the Consent Agenda be adopted. All Aye, No one Opposed.

### **Adoption of the Consent Agenda**

#### **Action Items:**

- a) Res1 – Project Approval
- b) Open End Designer Approval
- c) Advance Planning – Old Student Center
- d) Approval for demolition of 602 and 604 Dupree Street homes
- e) Promotion & Tenure
- f) Special Projects – Personnel Related

The motion carried with twelve (13) votes in the affirmative.

Chairman Courtney Crowder	Yes
Trustee Francesca D. Gary	Yes
Trustee David Alexander	Yes
Trustee Farad Ali	Yes
Trustee Roderick G. Allison	Yes
Trustee William V. Bell	Yes
Trustee G. Keith Chadwell	Yes
Trustee Ryan Combs	Yes
Trustee Michael Goodmon	Yes
Trustee Lisa Martinez	Yes
Trustee Sha 'Lexus Sanders	Yes
Trustee Orlando Stovall	Yes
Trustee Antwan Thornton	Yes

## **CHANCELLOR’S REPORT**

Chancellor Dixon provided an update on university progress, highlighting enrollment growth, student success, strategic priorities, and key institutional needs.

### **Enrollment Growth:**

Spring 2026 enrollment increased 8.2% overall and 14.1% in online programs compared to Spring 2025. Top majors: Business, Pre-Nursing, Criminal Justice, and Psychology.

### **Student Success:**

Achieved a 96% pass rate, ranked the #1 HBCU in North Carolina for this metric.

### **Community Engagement:**

Active participation in MLK events, church partnerships, and cultural initiatives (e.g., “We Built This” exhibit), reinforcing strong local ties.

### **Strategic Focus (Spring 2026):**

- Aligning efforts with institutional priorities
- Strengthening partnerships with educational and community organizations
- Elevate under-recognized academic strengths (notably History & Public Health)

### **External Relations & Visibility:**

Hosted and engaged with multiple higher education leaders and partners to expand collaboration and institutional visibility.

### **Upcoming Initiatives:**

Key events include HBCU Fly-In, AI-focused academic discussions, and leadership engagements to highlight NCCU’s future direction.

### **Leadership & Governance Updates:**

- New Board of Visitors appointments
- Critical Position Searches (Deputy Chief of Staff, Angelique Stallings, and Chief of Police, Robert Gaddy)

### **Strategic Plan:**

Launch of Vision 2030: Soaring to New Heights (Year 1) framework.

### **Key Institutional Needs:**

1. Housing
2. Gap funding
3. Athletics

**Boards’ Call to Action:** Advocacy, Storytelling, and Resource Allocation Support.

# REPORT OF THE STUDENT GOVERNMENT ASSOCIATION

SGA President, Trustee Sha 'Lexus Sanders, Student Government Association President provided an overview of the Key Initiatives & Updates...

## Student Engagement & Programming

- **Eagle Express:** Transportation initiative in planning stages to improve student accessibility and participation in campus activities.
- **SGA Week:** Successfully engaged students through leadership visibility, voter registration, and community-building events.

## Community Service & Civic Engagement

- **MLK Day of Service:** SGA leadership participated in community service addressing food insecurity, environmental care, and social issues.
- **Letters to Lawmakers:** Students actively engaged in advocacy by writing to legislators.
- **Soar to the Polls:** High student voter turnout and strong civic participation.

## Student Feedback & Institutional Improvement

- **Academic Advisor Evaluation Survey:** Developed to assess advising effectiveness and improve student academic support.
- **Campus Life Survey:** Gathering data on student experience to guide institutional decision-making and enhance campus life.

## Student Well-being

- **Eagle Table Talk:** Mental health discussion forum providing a safe space for student dialogue and support.

## Leadership Development & Elections

- **Campaign Season:** Ongoing (March 2–24), allowing candidates to present platforms and engage with the student body.

SGA continues to prioritize student engagement, advocacy, and data-driven improvements, while strengthening community partnerships and civic involvement. Initiatives reflect a commitment to enhancing the overall student experience and supporting institutional progress.

## **COMMITTEE REPORTS**

### **ACADEMIC AFFAIRS AND STUDENT AFFAIRS COMMITTEE**

Chairman Crowder and members of the Board of Trustees, the Committee on Academic and Student Affairs received updates from Vice Chancellor Angela Coleman and Dr. Jon Gant on behalf of Provost Ontario S. Wooden.

Dr. Gant reported on behalf of Provost Wooden that spring 2026 enrollment at North Carolina Central University increased to 8,775 students, with notable growth in online, military, and transfer populations. Research activity remains strong, with over \$43 million in proposals and \$38 million in awards, supporting continued progress toward R2 classification. The university is also expanding doctoral programs, enhancing faculty development, and advancing initiatives such as the Praxis Learning Lab and the Peggy Ward Financial Education Center.

Dr. Coleman shared that Student Affairs continues to support engagement, wellness, and student success across its 17 departments. Housing demand remains high, with over 3,200 applicants. Orientation planning is underway, with summer SOAR sessions scheduled for new students. Leadership development and major campus events continue to promote student involvement, career readiness, and community engagement. This concludes my report on Academic and Student Affairs.

### **ADVANCEMENT & EXTERNAL AFFAIRS COMMITTEE**

NCCU's Institutional Advancement update outlines progress toward the \$18M FY26 fundraising goal, reporting \$8.89M FY26 raised as of 2/28/26. Alumni and other organizations show increases, while corporate giving is down.

The Board of Trustees and Foundation Board achieved 100% participation, with significant year-over-year increases. The major gift pipeline totals \$12.96M.

Recent highlights include the Charlotte Power of Us event (\$185K committed) and the \$600K Peggy Ward Financial Education Center. Upcoming priorities include the Day of Giving on April 7–8, 2026, and trustee engagement activities.

This concludes my report on Advancement & External Affairs.

## **ATHLETICS COMMITTEE**

Women's Track & Field placed third at the MEAC Indoor Championships, demonstrating continued program growth. Coach Lawson was inducted into the Black Tennis Hall of Fame, bringing national recognition to North Carolina Central University Athletics.

All programs exceeded the NCAA multiyear APR threshold of 930 and remain postseason eligible, reflecting strong academic support and student-athlete success.

Investments in student-athlete spaces continue to enhance the overall experience and strengthen recruiting efforts.

The department is actively monitoring NIL developments, revenue sharing, and compliance requirements.

### **Looking Forward**

The 2026 football schedule reflects continued momentum and strategic planning for the upcoming season.

This concludes my report on Athletics.

## **AUDIT COMMITTEE**

The Internal Audit update provided an overview of current audit activity progress related to motor vehicle management, gas card usage, and procurement card compliance, as well as updates connected to the FY24 financial audit resolution.

A significant theme across the vehicle and gas card audits was the previous absence of a formally designated Agency Fleet Coordinator. That position was officially established on August 1, 2025, and since then the coordinator has completed onboarding and state regulatory training and begun implementing corrective actions to strengthen fleet oversight.

Motor vehicle and gas card audits highlighted the need for improved controls, clearer documentation, and more consistent adherence to state requirements. The procurement card reviews similarly focused on strengthening compliance practices and following up on earlier findings to ensure sustained improvement. The division also outlined its ongoing preparation for future audit cycles, including risk assessment planning for FY27.

Overall, the report emphasized that corrective actions are underway, accountability structures have been strengthened, and Internal Audit continues to support the university with monitoring, training, and process updates designed to reduce risk and reinforce compliance across departments.

This concludes my report on Audit.

## **BUSINESS & FINANCE COMMITTEE**

VC Laurie Wilcox reported steady progress across staffing, operations, and budget planning. Two new leaders joined the team, strengthening accounting and budgeting capacity. Operational improvements continue, including updated management reporting, enhanced travel and purchasing card processes, and the rollout of a new ERP organizational structure, along with ongoing training for business officers.

The FY26 year-end projection shows increased revenues from enrollment growth and one-time savings from delayed hiring, alongside higher housing repair and capital costs. The university anticipates carrying forward \$1 million in State Management Flex funds and increasing reserves to support FY27.

Budget development for FY27 focuses on managing rising costs, maintaining affordability, addressing deferred maintenance, and preparing funding uncertainties. The division aims to maximize revenues, reduce nonessential expenses, improve efficiencies, build reserves, and support strategic priorities.

The update also outlined the Richmond Hall housing project, a \$20 million self-liquidating loan request that would add 277 beds and fill 51% of the 543-bed shortage. Construction is planned for 2027 with occupancy in 2028. The presentation closed with an affirmation of the division's commitment to transparent and strategic financial stewardship.

This concludes my report on Business and Finance.

## **GOVERNANCE COMMITTEE**

The Governance Committee convened this morning, and Dr. Gary Brown provided an update regarding the December request to the NCCU Foundation Board.

He outlined engagement efforts to address outstanding questions, including a February 19 meeting between Trustee Alexander, Trustee Lisa Martinez, and Foundation leadership.

Dr. Brown also highlighted the National Alumni Association's efforts to ensure compliance with UNC System policy and university priorities.

This concludes the report of the Governance Committee.

## **ENDOWMENT COMMITTEE**

Endowment remains financially stable with strong long-term returns.

Diversified strategy continues to support institutional priorities despite short-term market fluctuations.

The division emphasized its commitment to transparent, ethical stewardship, long-term financial strength, and continuous operational improvement.

This concludes the report of the Endowment Committee.

### **Announcements**

Chairman Crowder announced that since there were comprehensive committee meetings that involved robust conversations, we will have the Committee Reports submitted for review and added to the minutes for this meeting and for future meetings instead of reading them at each meeting.

### **Commencement**

- **Friday, May 8, 2026, at 9 a.m.** for graduate, professional, and doctoral students
- **Saturday, May 9, 2026, at 9 a.m.** for the College of Arts, Social Sciences, and Humanities
- **Saturday, May 9, 2026, at 2 p.m.** for the College of Health & Sciences, School of Education, and School of Business.
  
- The naming ceremony for the William V. Bell Building will be held on Friday, March 20, 2026. The event will take place at 10:00 a.m. at 201 East Main Street in downtown Durham, NC.

There being no other business before the Board, Chairman Crowder sought a motion to adjourn.

Trustee Michael Goodmon moved to adjourn, Trustee Allison 2nd that motion to adjourn.

**THE FULL BOARD MEETING IS ADJOURNED at 3:30 P.M.**

## THE COMMITTEE ON ENDOWMENT

The Endowment Committee met at 4 p.m. for an Endowment Update and Discussion. Mrs. Laurie Wilcox, VC for Business and Finance, shared informational items as noted on the agenda.

### Roll Call Vote:

Chairman Courtney Crowder	Yes
Chancellor Karrie G. Dixon	Yes
Vanya Allen	Yes
Trustee Michael Goodman	Yes
Trustee Lisa Martinez	Yes

### Endowment Overview:

Total combined endowment approximately \$99M as of June 30, 2025.

- \$73M University Endowment
- \$26M Foundation Endowment

### Fund Structure & Use:

- University endowment includes 68 funds (22 professorships, 46 scholarships).
- FY26 payout: \$3.1M (primarily supporting professorships and scholarships).

### Investment Strategy:

- Managed through UNCMC (diversified, alternative-heavy) and Xponance (equity-focused) portfolios.

### Performance Highlights (as of Dec. 31, 2025):

- UNCMC outperformed benchmarks (e.g., 3.6% vs. 3.0% quarterly return).
- UNC Investment Fund: +9.9% FYTD, +18.5% CY2025, exceeding benchmarks
- 5-year annualized return: 11.7%, outperforming benchmarks

Endowment remains financially stable with strong long-term returns.

Diversified strategy continues to support institutional priorities despite short-term market fluctuations.

The division emphasized its commitment to transparent, ethical stewardship, long-term financial strength, and continuous operational improvement.

### Respectfully Submitted:

Deborah Y McQueen