

**NORTH CAROLINA CENTRAL UNIVERSITY
DURHAM, NORTH CAROLINA
BOARD OF TRUSTEES MEETING MINUTES
April 24, 2013**

The NCCU Board of Trustees convened in the Emma Marable Conference Room in the William Jones Building on the campus of North Carolina Central University on April 24, 2013. Chairman Dwight Perry called the meeting to order at 9:00 a.m.

INVOCATION: Trustee Paul Pope gave the invocation.

ROLL CALL: Present: Dr. Dwight Perry, Mr. John Barbee, Mr. Charles Baron, Mr. Robert Dolan, Mr. Harold Epps, Mr. George Hamilton, Mr. Reggie McCrimmon, Mr. Paul Pope, Mrs. Avon Ruffin, Mrs. Kim Saunders, and Mr. Carlton Thornton. Absent: Mr. Wendell McCain and Mrs. Nancy Wysenski.

ADOPTION OF THE AGENDA: It was moved by Trustee Baron and properly seconded by Trustee Hamilton that the agenda be adopted. The motion carried.

APPROVAL OF THE MINUTES: It was moved by Trustee Baron and properly seconded by Trustee Hamilton to approve the minutes dated February 27, 2013. The motion carried.

APPROVAL OF THE MINUTES: It was moved by Trustee Hamilton and properly seconded by Trustee Ruffin to approve the Special Call minutes dated April 4, 2013. The motion carried.

APPROVAL OF THE MINUTES: It was moved by Trustee Baron and properly seconded by Trustee Ruffin to approve the Special Call minutes dated April 11, 2013. The motion carried.

APPROVAL OF THE MINUTES: It was moved by Trustee Thornton and properly seconded by Trustee Pope to approve the Special Call minutes dated January 18, 2013. The motion carried.

CHAIR'S REMARKS: Chairman Perry informed the Board, as Chair, it is his responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

Chancellor Becton was asked to join Chairman Perry at the podium. The NCCU Board of Trustees presented Chancellor Becton with a resolution (attached).

REPORT OF THE CHANCELLOR: We are approaching the end of the spring 2013

semester, and it has been an exciting academic year for NCCU. Since we last gathered, our campus—students, faculty and staff—have been engaged in a variety of activities. Here are highlights from a few recent events and initiatives, as well as other items of note.

Highlights

- The School of Business has maintained its business accreditation by AACSB International (Association to Advance Collegiate Schools of Business). AACSB Accreditation is the hallmark of excellence in business education, and has been earned by less than five percent of the world's business programs. Special thanks to Dean Keith Pigues and his team for leading this important effort.
- The School of Law was recently visited by the American Bar Association. The visit went well and we are on track to maintaining our accreditation.
- The Division of Research and Economic Development hosted the inaugural Health Disparities Conference at the Durham Convention Center April 17 – 19, 2013. During the three-day conference, more than 175 scientists, researchers, policymakers, public health officials, healthcare providers and students met and discussed topics related to health disparities, such as biomedical research, health policy and environmental issues. The keynote speakers included: Dr. John Ruffin, Director of the National Institute on Minority Health and Health Disparities; and Dr. Nadine Gracia, Deputy Assistant Secretary for Minority Health and the Director of the Office of Minority Health at the U.S. Department of Health and Human Services.
- The Jazz Studies department hosted legendary tenor saxophonist, composer and arranger Benny Golson and drummer, sideman, bandleader and educator, Carl Allen, and the Carl Allen Quartet for the 23rd annual NCCU Jazz Festival. The weeklong series of events included performances by NCCU's jazz combos, big bands and vocal ensemble. There was also a faculty jazz group with UNC Chapel Hill's faculty, and a master class workshop. The festival was spearheaded by Dr. Ira Wiggins and members of the music department along with Institutional Advancement.
- Rhodes Scholar and former NFL player Myron Rolle addressed students during the annual Honors Convocation recognizing academic excellence on April 3, 2013. Honors were conferred to students in a number of categories.
 - The Chancellor's Award was given to senior, social work major Capricia Davis, who has maintained a 4.0 Grade Point Average since she enrolled at NCCU in 2009.
 - The University Award was awarded to Rudolph Bailey, Ada Massenburg, Edward McFadden, Olesya Palko and Kerry Turner.
 - Students on the deans' lists and those with departmental academic honors were also recognized, in addition to students with performing arts distinctions, community service and membership in professional and academic honor societies.
- The Lyceum Committee hosted two outstanding programs: Grammy-nominated Imani

Winds Quintet in March and Hip-hop artist, author, actor and activist Common in April

- NCCU had delegations representing the university at the UNC System's University Day on April 3, 2013 at the State Legislature and Historically Black Colleges and Universities Legislative Awareness Day at the General Assembly on April 9, 2013.
 - NCCU was well represented by a small and vocal group of NCCU students, a vice chancellor, dean and faculty member, joined Starla Tanner, Director of Community and Government Relations, and the Chancellor in our effort to raise awareness about the importance and overall positive impact of NCCU amidst state budget cuts.
 - Reginald McCrimmon, Student Government Association President, represented NCCU and all state HBCUs as a student voice speaking about the impact of cuts and increased tuition on his peers.
 - A special thanks to the North Carolina Legislative Black Caucus and the University of North Carolina for co-sponsoring HBCU Day.
- Last week, NCCU was in Washington, D.C., for a meeting with North Carolina Senator Kay Hagan and the National Association for Equal Opportunity in Higher Education (NAFEO)'s National Dialogue on Blacks in Higher Education. A special thanks to Mrs. Starla Tanner and Dr. Brenda Shaw, Director of Title III programs, and other members of the NCCU community who participated.
- On April 16, 2013, NCCU took part in a summit with U.S. Senators Kay Hagan and Richard Burr on ways to strengthen North Carolina's HBCUs. Representatives from several of the state's 11 HBCUs met with congressional leaders about concerns and challenges. The senators used the summit as an opportunity to receive input on important education and workforce development issues.
- A student delegation attended the NAFEO conference and advocated in on Capitol Hill to members of Congress on behalf of their peers and our institution.

Upcoming Events

- We will celebrate graduates of the class of 2013 at our 121st Commencement exercises.
 - Johnny Taylor, President and CEO of the Thurgood Marshall College Fund, will speak to students receiving degrees from our graduate and professional programs on Friday, May 10, 2013, at 3 p.m., in McDougal-McClendon Gymnasium.
 - CNN Anchor Fredericka Whitfield will address undergraduates on Saturday, May 11, 2013, at 8 a.m., in O'Kelly-Riddick Stadium.

AUDIT COMMITTEE: Trustee Pope presented the Audit Committee Report. There were several items for information.

Ms. Loretta Hester, Interim Director of Internal Audit reported the following activities:

Internal Audit Activity:

The following six (6) audits are in their field work stage:

- Payroll Review
- Independent contractors and Vendors Review
- Contract and Grants Review: National Institute on Minority Health and Health Disparities/National Instituted of Health Exploratory Centers of Excellence Grant
- Student Work Aid
- Special Review – Law School and
- Special Review – Student Affairs

The following five (5) audits are in their draft reporting stage:

- Contacts and Grants Review: NASA and CREST Grants
- Review of student travel and staff reimbursement process
- Special Review of Information Technology
- Stipend Review and
- Student Association Review: Graduate Student Association and Student Bar Association

External Audit Activity:

- The 90 Day Office of State Auditors report was issued on April 19, 2013 and management has made satisfactory progress in resolving findings.

BUILDING COMMITTEE: Trustee Pope presented the Building Committee Report. There were several items for information.

Mr. Zack Abegunrin, Associate Vice Chancellor for Facilities Management, presented Capital Improvement Projects, which entailed:

- Status of Projects
 - Projects in Design
 - Projects Under Construction
 - Upcoming Project
- HUB Data

BY LAWS COMMITTEE: Trustee Hamilton presented the By-Laws Committee Report. There were several items for information.

Trustee Hamilton provided the NCCU Board of Trustees with an update regarding revising the NCCU Board of Trustees By-Laws.

The committee has reviewed the current by-laws and committee structure for focus, clarity and operational efficiencies.

In the coming weeks substantive changes will be recommended in the areas of

- Number of meetings
- Standing Committees

The Subcommittee will forward to the NCCU Board of Trustees a redline version with suggested revisions by May 3, 2013 with a cleaned up version circulated to the full Board prior to and voted on at its June meeting.

EDUCATIONAL PLANNING AND ACADEMIC AFFAIRS COMMITTEE: Trustee Dolan presented the Educational Planning and Academic Affairs Committee Report. There were several informational items.

Dr. Hazell Reed, Vice Chancellor for Research and Economic Development provided an update and reported as of date, North Carolina Central University has been awarded \$18 million for sponsored research.

Dr. Undi Hoffler shared with the Board the highlights of the 2013 NCCU Health Disparities Conference.

Dr. John Scott gave a presentation entitled, "Discovery of Novel Bacterial Enzyme Inhibitors for Prevention of Cancer Drug Toxicity".

The Academic Affairs Update was inclusive of the following:

Dean Wynetta Lee made a presentation regarding the School of Education's Strategic Plan:

- The School of Education will produce highly skilled, culturally responsive, and globally aware professionals.
- The School of Education will provide signature programs that are known locally, nationally, and internationally.
- The School of Education will cultivate mutually beneficial, productive, collaborative partnerships in NCCU, the state, the nation, and around the globe.

These strategic goals will ultimately increase graduate and undergraduate enrollment and the quality of students enrolled.

Dean Keith Pigues provided an update on the Strategic Plan for the School of Business. The strategic plan includes as its foundation, the NCCU School of Business 50/50 Student Success Plan: 50 % academic preparation and 50% experiential learning. The 50/50 plan will prepare students to take responsibility for the career on day one. In order to achieve the goals, the following five Strategic Pillars were developed:

- Entrepreneurship
- Globalization

- Integrated Management
- Technology
- Leadership

ENDOWMENT FUND COMMITTEE: Trustee Perry presented the Endowment Fund Report. There were several items for information.

The committee heard from Mr. Wendell Davis, Vice Chancellor for Administration and Finance, who presented the University's Endowment report. He stated that the market value of the University's Endowment Fund as of January 31, 2012, was \$18,955,597 compared to \$21,519,714 as of January 31, 2013. This change reflects a market value increase of \$2,564,117 for the same period.

Mr. Wendell Davis, Vice Chancellor for Administration and Finance also reported the diversification of managers at UNC Management Company. UNC Investment fund, LLC (UNCIF) has two managers in the domestic (US) portion of the public portfolio that are minority owned. There are two women owned investment managers in the public portfolio. In the UNCIF public portfolio, they have 27 firms that have women in senior investment roles and 17 that have minorities in senior investment roles. There are five Historically Black Colleges and Universities that are eligible to invest in UNCIF. Currently there are four invested:

- North Carolina Central University
- North Carolina Agricultural and Technical State University
- Fayetteville State University
- Winston-Salem State University

FINANCE COMMITTEE: Trustee Epps presented the Finance Committee Report. There were several items for information.

Vice Chancellor Wendell Davis provided the following updates to the Finance Committee:

- Biennial 2011-2013 State Budget Update as of March 31, 2013

The beginning balance for the State appropriation budget is \$94,342,683. The allocations/reductions to appropriations of \$(9,815,184) results in an appropriation balance on March 31, 2013 of \$84,527,499.

The beginning balance for receipts is \$44,028,099. The increase to receipts total \$820,454 with a total receipt balance on March 31, 2013 of \$44,848,553.

The ending balances of the state appropriation base budget and the receipts base budget on March 31, 2013 combined equal Total Requirements of \$129,376,052.

In comparison to March 31, last year, the Total Requirement balance was \$128,786,606 and this year it is \$129,376,052.

- The Auxiliary Budget Report as of February 28, 2013 represents student fees collected for the fall and spring semesters with total revenue of \$36,687,222, total expense of \$26,245,535 and ending fund balance of \$21,821,065.

INSTITUTIONAL ADVANCEMENT COMMITTEE: Trustee Thornton presented the Institutional Advancement Committee Report. There were several items for your information.

Ms. Lois Deloatch, Vice Chancellor for Institutional Advancement, provided a fundraising update, indicating that in addition to approximately \$3.1 M in commitments, nearly \$1M in verbal commitments have also been obtained. Additionally, there is approximately \$4M in the proposal pipeline or under development. Raising dollars for scholarships and student aid remains the highest priority.

TRUSTEE EMERITI COMMITTEE: Trustee Pope presented the Trustee Emeriti Committee Report.

The Committee heard a presentation regarding a candidate to confer the title of Trustee Emeritus.

The candidate will be brought forward for consideration at the annual meeting of the Board of Trustees in September.

TRUSTEE-STUDENT RELATIONS COMMITTEE: Trustee Thornton presented the Trustee-Student Relations Committee Report. There were several items for information.

The committee heard a presentation from Dr. Jennifer Wilder, Interim Senior Associate Vice Chancellor for Student Affairs and Enrollment Management, who provided a summation of departmental accolades and activities.

Also, Dr. Wilder provided an update on 2013-2014 enrollment numbers and projections.

STUDENT GOVERNMENT REPORT: The Student Government Report was presented by Mr. Reginald McCrimmon. A copy of his full report is attached.

NATIONAL ALUMNI REPORT: The National Alumni Report was presented by Ms. Tania Davis. A copy of her full report is attached.

FACULTY SENATE REPORT: The Faculty Senate Report was presented by Professor Sandra Rogers. A copy of her full report is attached.

STAFF SENATE REPORT: The Staff Senate Report was presented by Ms. Daphne Richardson. A copy of her full report is attached.

PERSONNEL COMMITTEE: Trustee Baron presented the Personnel Committee. There was one (1) informational item for open session and two (2) action items for closed session.

Vice Chancellor for Administration and Finance Wendell Davis and Dr. Tyrone Baines, Co-

Chairs of Chancellor Elects Transition Team presented a Transition Team Update. The highlights included:

- Identifying the transition team
- Two parallel tracts
 - Completing the response to Chancellor Elects Comprehensive Report and Transition Plan
 - Managing and Planning Activities
- Role of Subcommittee Chairs
- Role of Subcommittee and Identifying Subcommittee

Trustee Ruffin moved to convene in closed session pursuant to N.C.G.S. 143-318.11(a)(3) and (5). The motion was properly seconded by Trustee Pope. The motion carried.

CLOSED SESSION

The Committee heard a presentation from Dr. Bernice Johnson, Associate Provost and Associate Vice Chancellor for Academic Affairs, who presented a candidate for Dean, College of Behavioral and Social Sciences.

Dr. Ingrid Wicker-McCree, Athletic Director presented an addendum to the Head Men's Basketball Coach's contract.

Attorney Melissa Jackson Holloway provided an update on pending litigation and other legal matters.

Trustee Baron moved to convene in open session. The motion was properly seconded by Trustee Pope. The motion carried.

OPEN SESSION

It was moved by Trustee Baron and properly seconded by Trustee Ruffin that the NCCU Board of Trustees recommend approval of the candidate for Dean, College of Behavioral and Social Sciences and forward all relevant materials to the UNC Board of Governors for final action. The motion carried.

It was moved by Trustee Baron and properly seconded by Trustee Hamilton that the NCCU Board of Trustees recommend approval to the Head Men's Basketball Coach's contract with adjustments and forward all relevant materials to the UNC Board of Governors for final action. The motion carried.

CHAIRMAN'S ANNOUNCEMENTS:

- The next Board of Trustees meeting is June 25 - 26, 2013.
- The 2013 Statement of Economic for the Board of Trustees and University

Administrators have been forwarded to the NC Ethics Commission and to UNC General Administration. They were due on or before April 15, 2013.

- Also some Trustees have not completed the NC Ethics Commission Education Requirements. An e-mail was sent dated February 19, 2013 from the University Legal Counsel along with the PowerPoint and Certification form. It is mandatory that you complete this requirement as a public servant on or before June 30, 2013. The Ethics course is available online or onsite at regional locations.
- Van transportation for will be provided for Board members to the Nursing Building for the Room Dedication. Pick up will be in the front of the William Jones Building.

There being no further business, it was moved by Trustee Baron and properly seconded by Trustee Ruffin to adjourn. The motion carried.

Respectfully submitted:

Anita K. Parker
Recorder

NORTH CAROLINA CENTRAL UNIVERSITY

In Appreciation of Charles L. Becton

WHEREAS, Charles L. Becton was appointed in July 2012 by President Tom Ross to serve as interim chancellor of North Carolina Central University; and

WHEREAS, he previously served NCCU as the Charles Hamilton Houston Chaired Professor of Law at the School of Law in 2010; and

WHEREAS, he has led NCCU with a focus on student success and set the following priorities:

- Retaining and graduating students with competitive credentials;
- Expanding enrollment qualitatively and strategically;
- Meeting 2012-13 enrollment and budget priorities;
- Meeting or exceeding general and specialized accreditation requirements;
- Implementing recommendations from the Academic Program Review and Process Improvement and Efficiency Committees;
- Meeting metrics related to the new UNC performance model and UNC Finance Improvement and Transition initiative; and

WHEREAS, he was integral in maintaining university operations during a transition in leadership at the institution; and

WHEREAS, he gave willingly and passionately to enriching students, faculty and staff;

NOW, THEREFORE, BE IT RESOLVED, that the NCCU Board of Trustees, along with the entire university community, salutes Interim Chancellor Charles L. Becton for his service and dedication to NCCU.

On the 24th day of March
Two thousand thirteen

Dwight T. Perry
Chair, NCCU Board of