

# North Carolina Central University Policies, Regulations and Rules

Authority	<b>Board of Trustees</b>
Title Employment Policies for EPA Non-Faculty	
Responsible Office	Human Resources
Subject	Employment
Applies to	<b>EPA Non-Faculty Employees</b>

**History:** Last revised: November 19, 2008

**Additional References:** UNC Senior Academic and Administrative Officers Policy 300.1.1, UNC Employees Exempt from the State Personnel Act Policy 300.2.1, State Personnel Manual, Section 5.

Related Policies: UNC Policy Manual Chapter 300, UNC-GA Administrative Memorandums

## 1. SCOPE OF POLICY AND DEFINITIONS OF POSITIONS

## A. Coverage

This policy applies to all permanent positions Exempt from the State Personnel Act (EPA positions) that are not considered faculty positions. The positions covered by this policy fall into one of the following categories: Senior Academic and Administrative Officer-Tier I (SAAO-Tier I), Senior Academic and Administrative Officer-Tier II (SAAO-Tier II) or EPA Professional (Instructional or Research).

#### B. Definitions of Covered Positions

Senior Academic and Administrative Officer Tier-I positions include the Chancellor [N.C.G.S. 116-11(4)]; vice chancellors, provosts, deans, and directors of major administrative, educational, research and public services activities designated by the Board of Governors [N.C.G.S. 116-11(5)].

Senior Academic and Administrative Officer Tier-II positions include administrative positions that have been designated and approved by the President.

EPA Professional positions include employees designated as EPA non-faculty Instructional or Research according to definitions approved by the Board of Governors and available at http://intranet.northcarolina.edu/docs/legal/policymanual/300.2.5.

## 2. APPOINTMENT TO EPA POSITIONS

## A. Method of Appointment

Every appointment to an EPA non-faculty position shall be made by the Chancellor or Chancellor's designee by means of a letter of appointment that fulfills the requirements of Section 2.B.

# B. Letter of Appointment

Every letter of appointment to a covered position shall include the title of the position, the initial salary, provision for periodic review of compensation, provision for funding contingencies if applicable, the annual leave entitlement of the employee, notice that the employment is either for a stated definite term or is an "employment at will" subject to continuation or discontinuation at the discretion of the Chancellor; and notice that the employment is subject to these policies as adopted and as they may be periodically revised, and a copy of these policies shall be attached to the letter of appointment.

# C. Contingent Appointments

When an EPA position is funded in whole or substantial part from sources other than continuing State budget funds or permanent trust accounts, the letter of appointment shall state that continuation of the employee's service in that position is contingent upon the continuing availability of funds from such other sources to support that position, specify the source of such funds, and that the effect of such contingency may apply without the additional notice otherwise required by Sections 3.A., 3.D. and 3.E. provided that the affected employee shall be informed at the earliest practicable date of the occurrence of such a funding contingency.

# D. Individuals Covered by More than One Employment Policy

When an employee is to serve simultaneously in more than one type of EPA position, one position shall be designated in writing as the base that governs the conditions of employment and the rights and responsibilities of the employee. If appointment to an additional type of EPA position occurs subsequent to the initial appointment, the letter of appointment to the additional position shall include the required designation of base employment. The designation of base employment shall specifically describe the different rights, duties, and compensation for each position and the relationship, if any, between/among the positions.

Any funding contingency of the type referred to in Section 2.C shall be set forth separately for the covered position and for the other position(s), since the operation of any such contingencies may be independent.

# E. Terms of Appointment and Reappointment

1) Senior Administrative Officers-Tier I.

Except with regard to the appointment of the Chancellor, no contract or other writing (except for The Code) may vary these terms, nor may any oral agreement modify these provisions. The appointments of these senior officers are subject to the approval of the Board of Governors or a Board of Trustees delegated such authority by the Board of Governors. Such officers do not have tenure in their administrative positions. Except for the Chancellor, they serve at the discretion of their employer and are not appointed to serve for specified periods of time. The continuance of these administrators in office therefore is at all times subject to determination by the appropriate authority as follows:

- a) The continuance in office of the Chancellor is determined by the Board of Governors, which may act to terminate such an appointment upon its own initiative or upon recommendation of the President. The Board of Governors in all instances shall consult the Chair of the Board of Trustees prior to terminating the appointment of the Chancellor. The President may place the Chancellor on temporary leave, with or without pay, if the President has reason to believe that illness, injury, misconduct, neglect of duty or other circumstances may interfere with the Chancellor's performance of the duties of the position. Before placing the Chancellor on temporary leave, the President shall consult with the Chairman of the Board of Governors, the Chair of the Committee on Personnel and Tenure, and the Chair of the Board of Trustees.
- b) The continuance in office of vice chancellors, provosts, deans, and directors of major educational, research and public services activities shall be determined by the Chancellor. The Board of Governors, in accordance with the provisions of Section 501(B)(6) of The Code, reserves the right to initiate action to terminate appointment of these officers when it deems such action to be necessary in the best interests of the University.

Senior administrative officers are subject to the direction and control of the Chancellor and serve at the Chancellor's discretion. They are employees at will; thus, the Chancellor may not purport to confer on any such officer a period of employment of fixed duration or otherwise confer any property interest in such employment. However, such an officer may be appointed to a period of employment not to exceed a specified number of years, so long as the appointment letter states clearly that the incumbent officer is subject to removal at any time, during that period, at the option of the Chancellor.

The compensation of senior officers shall be set by the Board of Governors or a Board of Trustees delegated such authority by the Board of Governors. No Chancellor and no senior academic and administrative officer may be paid, in addition to his or her salary, for any services rendered to any institution-related foundation, endowment, or other entity that was established by officers of the University, that is controlled by the University, or that is tax exempt based on being a support organization for the University.

## 2) Senior Academic and Administrative Officers—Tier II

Appointment to a Senior Academic and Administrative Officer-Tier II position is "employment at will" subject to continuation or discontinuation at the discretion of the Chancellor, except that contracts or letters of appointment of Directors of Athletics may be for a term of years and are governed by UNC Policy 1100.3.

## 3) EPA Non-Faculty Professionals

An initial appointment and any reappointment(s) for a permanent EPA Professional position may be either "fixed-term" or "at will." An appointment may be designated as "employment at will" subject to continuation or discontinuation at the discretion of the Chancellor or Chancellor's designee. Such an appointment is for an indefinite term. A fixed-term appointment may be converted to an "at will" appointment at the end of a fixed-term. An "at will" appointment may be converted to a fixed-term appointment at any time.

An appointment and any subsequent reappointment(s) in a visiting EPA position shall be for a period(s) of no more than one year. If the visiting appointment is funded in whole or substantial part from sources other than continuing State budget funds or permanent trust accounts, the letter of appointment shall state that continuation of the employee's service in that position is contingent upon the continuing availability of funds from such other sources to support that position, specify the source of such funds, and state that the effect of such contingency may apply without the additional notice otherwise required by Sections 3.A., 3.D. and 3.E. Any subsequently proposed change from a visiting appointment to a regular appointment is subject to this policy.

# 3. DISCONTINUATIONS OF EMPLOYMENT

# A. Discontinuation of Appointment

Employment within an EPA position that is established by the letter of appointment to be employment "at will" is subject to discontinuation at any time at the discretion of the Chancellor or Chancellor's designee; provided, that such a discontinuation (as distinguished from discharge for cause, Section 4) shall be subject to advance timely notice of discontinuation, as follows: 1) during the first year of service, not less than thirty (30) days notice prior to discontinuation of employment; 2) during the second and third years of service, not less than sixty (60) days notice prior to discontinuation of employment, and (3) during the fourth and all subsequent years of continuous service, not less than ninety (90) days notice prior to discontinuation of employment. After consultation with the Provost, vice chancellor, and/or dean as appropriate, the Chancellor may determine that, in his or her discretion, it is in the best interest of the University to provide the employee with severance pay in lieu of notice. The severance pay amount must be directly related to the required notice period.

# B. Retreat to a Faculty Position

An EPA non-faculty employee who is employed at will and holds a concurrent tenured faculty appointment may assume the rights and responsibilities of that faculty appointment in the home department after voluntary or involuntary removal from an administrative appointment, unless a proceeding is initiated to discharge or demote the employee from the faculty position. At the discretion of the Chancellor and after consultation with the Provost and/or dean as appropriate, the employee may be granted a paid leave of up to one year in order to prepare for the faculty responsibilities. Absent an agreement to the contrary, the salary will not change during the paid leave. Any administrative stipend paid during the administrative appointment must be removed once the employee assumes the duties and responsibilities of the faculty position. The employee's new salary must be adjusted to a 9-month or 12-month faculty salary that is commensurate with the salaries of comparable faculty members.

# C. Reappointment of an Administrator without Faculty Retreat Rights

An EPA non-faculty employee who is employed at will has no claim to a position at the University. The University may determine that it is in its best interest to assign an employee without faculty retreat rights to another administrative or teaching position. In the case of such reassignment, the employee must receive advance notice in accordance with Section 3.A. above, and the new salary must be appropriate to the assignment.

# D. Expiration of a Fixed-Term Appointment

Employment within an EPA non-faculty position that is established by the letter of appointment to be for a stated definite term expires automatically at the conclusion of the stated term; such an appointment may be renewed or extended at the option of the employer, by a new appointment as required by Section 2. If the employer intends not to renew or extend the term contract: 1) with respect to an appointment of one year or less, no notice of intent not to renew shall be required; the letter of appointment is considered to be adequate notice of the expiration of the term; 2) with respect to an appointment of more than one year but less than four years, notice of intent not to renew shall be transmitted in writing at least sixty (60) days prior to the expiration date of the term; and (3) with respect to a term of four years or more, notice of intent not to renew shall be transmitted in writing at least ninety (90) days prior to the expiration date of the term. Failure to provide written notice as required shall result in the automatic extension of employment for a period that would equal the notice requirement.

# E. Termination of Employment Because of Financial Exigency or Program Curtailment or Elimination

Employment within an EPA non-faculty position that is established by the letter of appointment to be for a stated definite term may be terminated prior to expiration of the stated term because of: 1) demonstrable, bona fide institutional financial exigency or 2) major curtailment or elimination of a program. "Financial exigency" is defined to mean a significant decline in financial resources of the University that compels a reduction in the institution's budget. The determination of whether a condition of financial exigency exists or whether there shall be a major curtailment or an elimination of a program shall be made by the Chancellor, with advance notice to and approval by the President and the Board of Governors. If the financial exigency or curtailment or elimination of a program is such that the contractual obligation to an employee cannot be met, the employment of the individual may be terminated, subject to the following notice requirements; 1) during the first year of service, not less than thirty (30) days notice prior to termination; 2) during the second and third years of employment, not less than sixty (60) days notice prior to termination; and, 3) during the fourth and all subsequent years of service, not less than ninety (90) days notice prior to termination.

## F. Discharge for Cause

Any employee occupying an EPA non-faculty position may be discharged for stated cause. Discharge for cause is to be distinguished from discontinuation of appointment with notice or severance pay, expiration of a fixed-term appointment and termination of employment because of financial exigency or program curtailment or elimination. Stated causes for discharge shall include, but not necessarily be limited to, incompetence, unsatisfactory performance, neglect of duty, or misconduct that interferes with the capacity of the employee to perform effectively the requirements of his or her employment. Discharge for cause is to be preceded by written notice of intent to discharge and is subject to Section 4 of this policy. When an employee has been

notified of the intention to discharge the employee for cause, the Chancellor may suspend the employee's employment at any time and continue the suspension until a or Chancellor decision has been made. The power to suspend shall be invoked only in exceptional circumstances and such suspension shall be with full pay. If the final Chancellor decision is to discharge the employee, then the employee may be discharged without further pay without regard to whether there is an appeal to a Board of Trustees in accordance with Section 611 of *The Code*. No provision of the Policy shall be interpreted to extend an employee's right to pay beyond the expiration of the employee's term of appointment while an appeal is pending under this Policy.

## 4. PROCEDURES FOR DISCHARGE FOR CAUSE

The penalties of discharge or suspension may be imposed only in accordance with the procedures set forth in this section. For purposes of this policy, an individual serving a stated term should be regarded as having the protection of these procedures until the end of the term. These discharge procedures shall not apply to cases of non-reappointment, discontinuation, or expiration of a term appointment.

# A. Notification of Intent to Discharge.

The executive officer of the employee's division shall send the individual by certified mail, return receipt requested, a written statement of intention to discharge the individual. The statement shall include notice of the individual's rights, upon request, to both written specification of the reasons for the intended action and a hearing.

If, within five (5) work days after receiving the notice of intent to discharge, the individual makes no written request for either a specification of reasons or a hearing, the individual may be discharged without recourse to any University grievance or appellate procedure.

# B. Request for Specification of Reasons for Discharge.

If, within five (5) days after receiving the notice of intent to discharge, the individual makes written request, by certified mail, return receipt requested, for a specification of reasons, the executive officer shall supply such specification in writing by certified mail, return receipt requested, within five (5) days after receiving the request. If the individual makes no written request for a hearing within five (5) days after receiving the specification, the individual may be discharged without recourse to any University appellate procedure.

## C. Request for Grievance Hearing

If the individual makes a written request for a hearing to the Chair of the EPA Non-faculty Grievance Committee within five (5) days of receiving the specification of reasons for discharge, the Chair may attempt to resolve the issue through mediation. If the issue is not resolved through mediation, the Chair shall appoint a hearing committee of not less than three members of the EPA Non-faculty Grievance Committee. The hearing shall be on the written specification of reasons for the intended discharge. The hearing committee shall accord the individual twenty (20) days from the time it receives a written request for a hearing or from the failure of mediation, whichever is later, to prepare a defense. The hearing committee may, upon the individual's written request and for good cause, extend this time by written notice to the individual and to the Chancellor.

# D. Grievance Hearing

The hearing panel shall conduct a hearing in accordance with the procedures specified in Section 6 and make a written recommendation to the Chancellor.

## E. Grievance Decision

If the Chancellor concurs in a recommendation of the committee that is favorable to the individual, the Chancellor's decision shall be final. If the Chancellor declines to accept a committee recommendation that is favorable to the individual or concurs in a recommendation that is unfavorable to the individual, the individual may petition the Chancellor to review the decision within ten (10) days after receipt of notice of the Chancellor's decision, if the petitioner alleges that appropriate procedures were not followed or that the individual was denied any opportunity to submit relevant evidence. Upon receipt of the petition for review, the Chancellor or Chancellor's designee shall review the petition and any relevant information about appropriate procedures that were not followed or denial of an opportunity to submit relevant evidence. Upon conclusion of this review, the Chancellor may remand the matter to the hearing committee for further hearings or affirm the Chancellor's prior decision.

# F. Appeal of Grievance Decision

An employee may appeal the Chancellor's decision to the Board of Trustees. The employee must file a written notice of appeal to the Board of Trustees by submitting notice to the Chancellor within fourteen (14) calendar days after the date of the Chancellor's decision. The appeal to the Board of Trustees shall be decided by the Board; however, the Board of Trustees may delegate the duty of conducting a hearing to a standing or ad hoc committee of at least three members. The Board of Trustees, or its committee, shall consider the appeal on the record, but may, in its discretion, hear other evidence as it deems necessary. In all cases, review shall be limited to the question of whether the Chancellor committed clear and material error in reaching his or her decision. The Board of Trustees decision shall be made within 120 days after the Chancellor received the request for appeal. The Board of Trustees decision shall be final.

# 5. REVIEW OF DISCONTINUATIONS OR NON-REAPPOINTMENTS AND OTHER EMPLOYMENT GRIEVANCES

## A. Request for a Grievance Hearing

Grievances concerning discontinuation of employment with notice or severance pay pursuant to Section 3.A. or non-reappointment pursuant to Section 3.D. may be brought only upon allegations of violations of applicable notice or severance pay requirements or violations of any provision of Sections 7 or 8 of this policy.

Grievances shall be filed in writing with the Chair of the EPA Non-faculty Grievance Committee within thirty (30) days of the alleged mistreatment or other matter.

## B. Mediation

The Chair may attempt mediation to resolve the grievance.

# C. Grievance Hearing

If mediation is not successful within sixty (60) days, the Chair shall convene a hearing panel to conduct a hearing in accordance with Section 6 below.

#### D. Grievance Decision.

If the Chancellor concurs in a recommendation of the committee that is favorable to the individual, the Chancellor's decision shall be final. If the Chancellor declines to accept a committee recommendation that is favorable to the individual or concurs in a recommendation that is unfavorable to the individual, the individual may petition the Chancellor to review the decision within ten (10) days after receipt of notice of the Chancellor's decision, if the petitioner alleges that appropriate procedures were not followed or that the individual was denied any opportunity to submit relevant evidence. Upon receipt of the petition for review, the Chancellor or Chancellor's designee shall review the petition and any relevant information about appropriate procedures that were not followed or denial of an opportunity to submit relevant evidence. Upon conclusion of this review, the Chancellor may remand the matter to the hearing committee for further hearings or affirm the Chancellor's prior decision.

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## 6. CONDUCT OF HEARINGS

# A. EPA Non-faculty Grievance Committee

The Chancellor shall appoint an EPA Non-Faculty Grievance Committee consisting of EPA non-faculty employees generally representative of the types and locations of EPA non-faculty positions in the institution. The Chancellor shall designate one member of the committee as Chair.

#### B. Mediation

At the discretion of the Chair, the grievant may be asked to consider mediation in an attempt to resolve the issue. Mediation may be conducted by the Chair or other member of the EPA Non-faculty Grievance Committee or by another mediator agreed to by both parties. Time frames for conducting grievance hearings are suspended during the period of mediation. The time period of mediation cannot exceed sixty (60) days.

# C. Grievance Hearing

Should mediation not be attempted or not resolve the issue, the Chair shall appoint a panel of not less than three members of the EPA Non-faculty Grievance Committee to hear the grievance.

The hearing shall be closed to the public. The individual shall have the right to counsel, to present the testimony of witnesses and other evidence, to confront and cross-examine adverse witnesses and to examine all documents and other adverse demonstrative evidence. Formal rules of evidence shall not apply; relevancy of evidence shall be determined by the chairperson of the hearing committee. All proceedings shall be recorded; upon request, a copy thereof shall be furnished to the individual for a reasonable charge not to exceed the cost of producing the copy.

The burden of proof shall be on the Executive Officer, or the Executive Officer's designee of the employee's division, and he/she, with his/her counsel, may participate in the hearing to present evidence, cross-examine witnesses and make argument.

The committee shall consider only the evidence presented at the hearing and such written or oral arguments as the committee, in its discretion, may allow. The committee shall make its written recommendations to the Chancellor within ten (10) days after its hearing concludes.

## 7. EQUAL EMPLOYMENT OPPORTUNITY

It is the policy and intention of North Carolina Central University that there be equal employment opportunity and freedom from unlawful discrimination in all employment within the University as set out in Section 103 of *The Code*. Employment in covered positions shall be conducted in accordance with all provisions of state or federal law or regulation prohibiting any such discrimination, and in accordance with the University's affirmative action policy.

# 8. PROTECTED ACTIVITY

Employment in EPA non-faculty positions shall not be adversely affected by the exercise of rights guaranteed by the First Amendment to the United States Constitution or by Article I of the North Carolina Constitution; provided, that employees shall be subject to any limitations on political activity established by Article 5 of N.C.G.S. Chapter 126. The Board of Governors' policy in this regard, as adopted on January 16, 1976, and as it may be revised from time to time, shall apply to positions covered by these policies.

## 9. HOLIDAY AND LEAVE ENTITLEMENT

## A. Holidays

EPA non-faculty employees shall be subject to the same number of days as given to employees subject to the State Personnel Act.

#### B. Annual Leave

1) Basic Leave Policy

Annual leave is accrued at a monthly rate and is adjusted proportionately for a part-time employee who works 75% time or more (0.75 - 0.99 FTE). The monthly earnings amount is equal to one-twelfth of the annual rate for each month the employee works or is on approved leave with pay. Monthly leave is earned when an employee works or is on approved leave with pay at least half the working days of a month. Scheduling of an employee's annual leave shall be subject to the approval of the employee's supervisor.

The maximum number of unused days of annual leave that an EPA employee may accrue and carry forward from one fiscal year to the next shall be thirty (30) days. Annual leave in excess of thirty (30) days will be automatically converted to sick leave at the end of the fiscal year.

Annual Leave may not be advanced. If an employee separates from the University and has taken more annual leave than has been accrued, then the University will determine the amount of leave the employee must repay to the University and make all deductions from the employee's final salary check accordingly.

An employee who has accrued unused annual leave upon discontinuation of employment from the University and who either does not request or is not eligible to transfer such accrued leave to another State or local governmental agency, shall be paid for such unused annual leave. The amount paid to an employee who has been employed an aggregate of twenty-four (24) months or less by one or more State or local governmental agencies is equal to one day for each month worked less the number of days of annual leave taken during the employment period. An employee who has been employed for more than twenty-four (24) months shall be paid subject to a maximum of thirty (30) such days.

If an employee changes contract status from twelve (12) months to nine (9), ten (10) or eleven (11) months, then the employee's annual leave balance as of the effective date of the contract change will be paid out at the time of the appointment conversion. An employee who transfers inside the University to another leave earning EPA or SPA position shall have the annual leave balance transferred to that position.

The university will not accept transfer of annual leave or bonus leave from another UNC constituent institution or State or local agency. Any exception to this provision must be approved by the Chancellor.

# 2) Leave Earnings

The amount of annual leave to which a permanent full-time (1.00 FTE) EPA Professional or SAAO Tier-II employee shall be entitled to earn is twenty-four (24) workdays per year.

The amount of annual leave to which a permanent full-time (1.00 FTE) EPA SAAO-Tier I employee shall be entitled to earn is twenty-six (26) workdays per year.

With respect to an incumbent employee who was earning more than twenty-four (24) days per year as of July 1, 2001, such employee shall be entitled to continue to earn leave at that rate.

## C. Sick Leave

A permanent EPA non-faculty employee shall be subject to the same policies concerning sick leave as may be prescribed for employees subject to the State Personnel Act.

If an employee changes contract status from twelve (12) months to nine (9), ten (10) or eleven (11) months, then the employee's sick leave balance as of the effective date of the contract change will be credited to the employee and remain available for use in case the employee returns to a leave earning position or for credit towards retirement.

An employee who transfers inside the University to another leave earning EPA or SPA position shall have the sick leave balance transferred to that position.

Appropriate uses for sick leave are prescribed in the State Personnel Manual, Section 5.

Sick Leave may not be advanced. If an employee separates from the University and has taken more sick leave than has been accrued, then the University will determine the amount of leave the employee must repay to the University and make deductions from the employee's final salary check accordingly.

## D. Compensatory Pay or Time

Neither compensatory pay nor compensatory time is available to EPA Non-faculty employees. Compensatory Time cannot be earned or paid out.

E. Family and Medical Leave, Family Illness Leave, Civil Leave, Military Leave, Community Service Leave and Special Annual Leave Bonus

A permanent EPA non-faculty employee shall be subject to the same policies concerning family and medical leave, family illness leave, civil leave, military leave, community service leave and special annual leave bonus as may be prescribed for employees subject to the State Personnel Act.

# F. Leave of Absence without Pay

# 1) Senior Academic and Administrative Officers-Tier I

A senior officer who desires a leave of absence for an interval of ninety (90) days or less must obtain the approval of the President, who shall report all such arrangements to the Board of Governors. A leave of absence for a period exceeding ninety (90) days shall require the approval of the Board of Governors.

2) Senior Academic and Administrative Officers-Tier II and EPA Non-faculty Professions

A permanent EPA Non-faculty employee may request a leave of absence without pay, subject to approval of such leave by the Chancellor or Chancellor's designee, as applicable.

# G. Voluntary Shared Leave

A permanent EPA non-faculty employee shall be subject to the same provisions concerning shared leave as are applicable to employees subject to the State Personnel Act with the exception

that the donation and acceptance of such leave shall be computed on the basis of days rather than hours.

## H. Educational Entitlement

A permanent EPA non-faculty employee is entitled to the same opportunities as other University employees to invoke the privilege of tuition waiver conferred by UNC Policy 1000.2.2.

## 10. STATUTORY AND OTHER RULES OF EMPLOYMENT

## A. Privacy of Personnel Records

An EPA non-faculty employee has the protections of and is subject to the provisions of Article 7 of N.C.G.S.126, entitled "The Privacy of State Employee Personnel Records."

# B. Employment Preference for Veterans

An EPA non-faculty employee has the protections of and is subject to the provisions of N.C.G.S.128-15, which provide for preference in employment for veterans of United States military service and their spouses and widows or widowers.

# C. Employment of Related Persons

An EPA non-faculty employee is subject to the policy concerning employment of related persons as adopted by the Board of Governors on April 13, 1973, and as it may be revised from time to time.

#### D. Retirement

An EPA non-faculty employee may retire in accordance with the provisions of Chapter 135 of the North Carolina General Statutes.

## E. Improper Relationships

An EPA non-faculty employee is subject to the policy concerning Improper Relationships between Students and Employees as adopted by the Board of Governors on March 15, 1996, and as it may be revised from time to time.

# F. Non-Salary and Deferred Compensation

An EPA non-faculty employee is subject to the policy concerning Non-Salary and Deferred Compensation as adopted by the Board of Governors on September 8, 2005, and as it may be revised from time to time.

### G. Conflicts of Interest and Commitment

An EPA non-faculty employee is subject to the policy concerning Conflicts of Interest and Commitment Affecting Faculty and Non-Faculty EPA Employees as adopted by the Board of Governors on April 16, 1993, and as it may be revised from time to time.