THE INSTALLATION CEREMONY OF

Chancellor

Debra Saunders-White

THE 11TH CHANCELLOR OF NORTH CAROLINA CENTRAL UNIVERSITY

FRIDAY, THE FOURTH OF APRIL
TWO THOUSAND FOURTEEN
Dr. Debra Saunders-White, began as the 11th chancellor of North Carolina Central University on June 1, 2013. She was selected by the Board of Governors of the multi-campus University of North Carolina on February 8, 2013.

Saunders-White started her tenure with the goal of “Eagle Excellence,” or “E-squared.” Her priorities for ensuring student success and academic excellence include: retaining and graduating students in four years; raising critical scholarship funds; and providing innovative academic instruction that prepares and trains students to work in the global marketplace. At NCCU, Saunders-White aims to create “techno-scholars,” or technology trendsetters and leaders who understand how technology intersects with all disciplines—from STEM to the liberal arts, social sciences, business, education, law and nursing.

Previously, Saunders-White served as acting assistant secretary for the Office of Postsecondary Education at the U.S. Department of Education. Saunders-White joined the Department of Education in May 2011 as the deputy assistant secretary for higher education programs. As acting assistant secretary, Saunders-White’s responsibilities included formulating federal postsecondary education policy to incorporate federal student aid, programs that address critical national needs in support of the department’s mission to increase access to quality postsecondary education and programs that support international and foreign language education.

Prior to entering higher education administration, Saunders-White spent 15 years in the corporate sector at IBM. From 1994 to 1998, Saunders-White taught college-preparatory mathematics at St. George’s School in Newport, R.I. In 1999, she joined Hampton University as assistant provost for technology, and she was promoted to the newly created post of vice president for technology and chief information officer in 2005.

Saunders-White left Hampton the following year to join the University of North Carolina Wilmington (UNCW) as vice chancellor for information technology systems. From 2007 to 2008, she also served concurrently as UNCW’s interim associate provost in the Office of Institutional Diversity and Inclusion and as chief diversity officer.

A Hampton, Va., native, Saunders-White earned her bachelor’s degree in history from the University of Virginia. She earned a master’s of business administration from The College of William & Mary and a doctorate in higher education administration from The George Washington University. Saunders-White is a member of Alpha Kappa Alpha Sorority Inc. and a member of the Links Inc. She is the mother of two children, Elizabeth Paige and Cecil III.
In 1910, Dr. James E. Shepard, a Durham pharmacist and religious educator, opened the National Religious Training School and Chautauqua for the Colored Race and declared its purpose to be “the development in young men and women of the character and sound academic training requisite for real service to the nation.”

The institution struggled financially in its early years. In 1915, it was sold and reorganized as the National Training School. In 1923, the state legislature appropriated funds to buy the school and rename it the Durham State Normal School. Two years later, the legislature converted the institution into the North Carolina College for Negroes, dedicating it to liberal arts education and the preparation of teachers and principals. The college thus became the nation’s first state-supported liberal arts college for black students.

In 1939, the college offered its first graduate-level courses in the arts and sciences. The School of Law opened in 1940, followed in 1941 by the School of Library Science. In 1947, the legislature changed the name to North Carolina College at Durham. Shepard served as president until his death in 1947. Dr. Alfonso Elder was installed in 1948 as his successor.

North Carolina College at Durham became North Carolina Central University in 1969. On July 1, 1972, all the state’s public four-year colleges and universities were joined to become the Consolidated University of North Carolina. As part of the transition, the chief executive’s title changed from president to chancellor.

Dr. Albert N. Whiting presided over the transition, leading the university from 1967 until 1983. He was succeeded by Dr. LeRoy T. Walker, a former vice chancellor for university relations and an internationally renowned track and field coach.

Dr. Tyronza R. Richmond succeeded Walker in 1986; Richmond’s tenure saw the establishment of the School of Education.

In 1993, Dr. Julius L. Chambers, a noted civil rights attorney, became the first NCCU alumnus to lead the university. He launched a major capital effort that led to construction of a biomedical/biotechnology research institute and a new School of Education building.

Dr. James H. Ammons became chancellor in June 2001, eight months after state voters approved a major bond issue for UNC system capital improvements. NCCU was among the campuses targeted for growth, and under Ammons’ leadership the university experienced a surge in enrollment.

Dr. Charlie Nelms succeeded Ammons in 2007. During his five-year tenure, he emphasized student success and focused on improving retention and graduation rates. Nelms presided over NCCU’s centennial celebration during the 2009-10 year. Under his leadership, NCCU was ranked as the nation’s No. 1 public historically black university by U.S. News & World Report for two consecutive years.

Nelms retired in 2012, and was succeeded on an interim basis by Charles L. Becton, a prominent attorney and former judge on the North Carolina Court of Appeals.

On Feb. 8, 2013, Dr. Debra Saunders-White was selected as the 11th and first permanent female chancellor of North Carolina Central University by the University of North Carolina Board of Governors. Chancellor Saunders-White assumed her new duties on June 1, 2013. Before her appointment as chancellor of NCCU, Saunders-White served as assistant secretary for the Office of Postsecondary Education at the U.S. Department of Education.
Past Presidents and Chancellors

PRESIDENT
JAMES E. SHEPARD
(1909-1947)

PRESIDENT
ALFONSO ELDER
(1948-1963)

PRESIDENT
SAMUEL P. MASSIE
(1963-1966)

PRESIDENT/CHANCELLOR
ALBERT N. WHITING
(1967-1983)

CHANCELLOR
LEROY T. WALKER
(1983-1986)

CHANCELLOR
TYRONZA R. RICHMOND
(1986-1992)

INTERIM CHANCELLOR
DONNA J. BENSON

CHANCELLOR
JULIUS L. CHAMBERS
(1993-2001)

CHANCELLOR
JAMES H. AMMONS
(2001-2007)

CHANCELLOR
CHARLIE NELMS
(2007-2012)

INTERIM CHANCELLOR
CHARLES L. BECTON
(2012-2013)

Dr. James E. Shepard, Founder
PRELUDE .................................................................Arrangement by Mr. Jorim Edgar Reid
PRESENTATION OF COLORS  ........................................Law Enforcement Honor Guard
PROCESSIONAL ..........................................................Symphonic Band
WELCOME ........................................................................President Thomas W. Ross
INVOCATION ..............................................................The Rev. Raymond J. Donaldson, S.J.
MUSICAL SELECTION ....................................................W.G. Pearson Elementary School Choir
SPECIAL TRIBUTE .............................................................Master Emory and Ms. Jayda Fletcher
GREETINGS
County of Durham, Dr. Michael Page
Chairman, Board of County Commissioners
City of Durham, Mr. William V. “Bill” Bell
Mayor, City of Durham
Board of Governors, Mr. Peter D. Hans
Chairman, Board of Governors, University of North Carolina
Board of Trustees, Dr. Dwight D. Perry
Chairman, Board of Trustees, North Carolina Central University
MUSICAL SELECTION .....................................................University Choir
REMARKS
Dr. William R. Harvey, President
Hampton University
Hampton, Va.

Mr. Ralph Saunders
Principal, Bethel High School
Hampton, Va.

MUSICAL SELECTION ...........................................
“Precious Lord” ............................................Dr. Ira Wiggins, Director of Jazz Studies
Mr. Grover Wilson, NCCU Professor

GREETINGS
Student Body, Mr. Stefan Weathers
President, Student Government Association

Administration, Dr. Johnson O. Akinleye
Provost and Vice Chancellor for Academic Affairs

Faculty, Dr. Harvey L. McMurray
Chairman, Faculty Senate

Staff, Mrs. Janet Bunch
Chairwoman, Staff Senate

Alumni, Ms. Tania B. Davis
President, NCCU National Alumni Association

THE CEREMONY OF INVESTITURE

ADMINISTRATION OF THE OATH OF OFFICE.....................Superior Court Judge Elaine M. O’Neal Bushfan
14th Judicial District, Durham County

PRESENTATION OF SYMBOLS OF AUTHORITY ................................................. President Ross

INSTALLATION ADDRESS .................................................................Dr. Debra Saunders-White
Chancellor, North Carolina Central University

MUSICAL SELECTION ...........................................
“Wind Beneath My Wings” ........................Ms Autumn Rainey, Vocalist
Mr. Drew McPhatter, Pianist

THE ALMA MATER ................................................................. Audience
(The audience will please stand.)

BENEDICTION ................................................................. The Rev. Raymond J. Donaldson, S.J.

RETIRING OF THE COLORS ..................................................... The Honor Guard

RECESSIONAL ...................................................
“Farewell NCCU” ..................................................Symphonic Band
Composed by Jorim Edgar Reid
(The audience is asked to remain seated during the recessional.)
THE BOARD OF GOVERNORS
OF THE UNIVERSITY OF NORTH CAROLINA

Mr. Peter Hans, Chairman
Mr. H. Frank Grainger, Vice Chairman
Ms. Ann Goodnight, Secretary
Mr. Roger Aiken
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Mr. J. Craig Souza
Mr. George A. Sywassink
Mr. Richard F. Dick Taylor
Mr. Raiford Trask III
Mr. Phillip D. Walker
Mr. Laura I. Wiley

PRESIDENT
OF THE UNIVERSITY OF NORTH CAROLINA

Thomas W. Ross

THE BOARD OF TRUSTEES
NORTH CAROLINA CENTRAL UNIVERSITY

John Barbee
Harold T. Epps
George R. Hamilton, Vice Chair
Joan Higginbotham
Wendell McCain
Stefan Weathers, SGA President
Dwight D. Perry, Chair
Paul R. Pope Jr.
Avon L. Ruffin, Secretary
Kim Saunders
Allyson Siegel
Kenneth Tindall
Karyn S. Wilkerson

VICE CHANCELLORS
NORTH CAROLINA CENTRAL UNIVERSITY

Johnson O. Akinleye, Provost and Vice Chancellor, Academic Affairs
Walter Davenport, Vice Chancellor, Administration and Finance
Harriet F. Davis, Vice Chancellor, Institutional Advancement
Hazell Reed, Vice Chancellor, Research & Economic Development
Jennifer A. Wilder, Interim Vice Chancellor, Student Affairs
DEANS and CHAIR
NORTH CAROLINA CENTRAL UNIVERSITY

Carlton Wilson, Dean, College of Arts and Sciences
Debra Parker, Dean, College of Behavioral and Social Sciences
Betty Dennis, Chair, Department of Nursing
Wanda Lester, Interim Dean, School of Business
Wynetta Lee, Dean, School of Education
Phyliss Craig-Taylor, Dean, School of Law
Irene Owens, Dean, School of Library and Information Sciences
Ontario S. Wooden, Dean, University College
Caesar Jackson, Interim Dean, Graduate Studies

ORDER of THE PROCESSION

The University Marshal
Honor Guard
Faculty / Administrators
Board of Governors
Board of Trustees
Delegates from Colleges and Universities
The Learned Societies
Platform Participants
The President of the University of North Carolina
The Chancellor

MARSHALS

Prince Bull
Sherry Eaton
Janice Harper, University Marshal
Eun Young Lee
Veronica Nwosu
Kenneth Rodgers
Shauntae White
Tonya Gerald-Goins
Carlton Wilson
Agnes DeWitt
James Osler
Patrick Roughen
Ismail Abdullahi
### DELEGATES of COLLEGES and UNIVERSITIES

<table>
<thead>
<tr>
<th>Year</th>
<th>Institution</th>
<th>Delegate/Officer</th>
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</thead>
<tbody>
<tr>
<td>1789</td>
<td>University of North Carolina at Chapel Hill</td>
<td>Carol Folt, Chancellor</td>
</tr>
<tr>
<td>1819</td>
<td>University of Virginia</td>
<td>James Nicholson, JAG School</td>
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<td>1838</td>
<td>Duke University</td>
<td>Phail Wynn Jr., Vice President, Durham and Regional Affairs</td>
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<tr>
<td>1865</td>
<td>Shaw University</td>
<td>Gaddis Faucon, Acting President</td>
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<tr>
<td>1865</td>
<td>Virginia Union University</td>
<td>Linda Williams, President, VUU N.C. Alumni Chapter</td>
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<tr>
<td>1867</td>
<td>Fayetteville State University</td>
<td>James Anderson, Chancellor</td>
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<tr>
<td>1867</td>
<td>Howard University</td>
<td>Renee Higginbotham-Brooks, Esq. Vice Chairwoman, Board of Trustees</td>
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<tr>
<td>1868</td>
<td>Hampton University</td>
<td>William R. Harvey, President</td>
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<tr>
<td>1869</td>
<td>Dillard University</td>
<td>Walter Kimbrough, President</td>
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<tr>
<td>1870</td>
<td>Benedict College</td>
<td>David H. Swinton, President</td>
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<tr>
<td>1873</td>
<td>Bennett College</td>
<td>Rosalind Fuse-Hall, President</td>
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<tr>
<td>1881</td>
<td>University of Connecticut</td>
<td>Clarence G. Williams, Adjunct Professor of Urban Studies &amp; Planning, Emeritus/Former Special Assistant to the MIT President</td>
</tr>
<tr>
<td>1887</td>
<td>North Carolina State University</td>
<td>Randy Woodson, Chancellor</td>
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<td>1887</td>
<td>University of North Carolina at Pembroke</td>
<td>Kyle R. Carter, Chancellor</td>
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<td>1889</td>
<td>Western Carolina University</td>
<td>Alison Morrison-Shetlar, Provost and Vice Chancellor for Academic Affairs</td>
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<tr>
<td>1891</td>
<td>Elizabeth City State University</td>
<td>Charles L. Becton, Interim Chancellor</td>
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<td>1891</td>
<td>North Carolina A&amp;T State University</td>
<td>Harold L. Martin Sr., Chancellor</td>
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<td>1891</td>
<td>University of North Carolina at Greensboro</td>
<td>Charles Blackmon, Member, Board of Trustees</td>
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<td>1892</td>
<td>Strayer University</td>
<td>Michael Plater, President</td>
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<td>1892</td>
<td>Winston-Salem State University</td>
<td>Donald Reaves, Chancellor</td>
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<td>1896</td>
<td>South Carolina State University</td>
<td>Thomas J. Elzey, President</td>
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<tr>
<td>1901</td>
<td>California Polytechnic State University</td>
<td>Charles E. Smith, CPSU Alumnus</td>
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<td>1927</td>
<td>University of North Carolina at Asheville</td>
<td>Anne Ponder, Chancellor</td>
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<td>1929</td>
<td>Appalachian State University</td>
<td>Susan McCracken, Director of External Affairs</td>
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<td>1946</td>
<td>University of North Carolina at Charlotte</td>
<td>Rosslyn Jones, Faculty Member, COE, NCCU Alumna</td>
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<tr>
<td>1946</td>
<td>University of North Carolina Wilmington</td>
<td>Patricia Leonard, Vice Chancellor for Student Affairs</td>
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<tr>
<td>1957</td>
<td>Nash Community College</td>
<td>Keith Smith, Vice President Community &amp; Governmental Affairs</td>
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<td>1958</td>
<td>Guilford Technical Community College</td>
<td>Quinton Johnson, Vice President, Student Support Services</td>
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<tr>
<td>Year</td>
<td>College Name</td>
<td>Name, Position</td>
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<tr>
<td>1958</td>
<td>Wake Technical Community College</td>
<td>Clay Hines, General Counsel and Vice President</td>
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<td></td>
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<td>of Legal Services, NCCU Alumnus</td>
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<tr>
<td>1961</td>
<td>Durham Technical Community College</td>
<td>Bill Ingram, President</td>
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<tr>
<td>1961</td>
<td>Fayetteville Technical Community College</td>
<td>DeSandra Washington, Director of Counseling Services, NCCU Alumna</td>
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<tr>
<td>1963</td>
<td>Rowan Cabarrus Community College</td>
<td>Quentin Woodward Jr, Member, Board of Trustees</td>
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<td>1965</td>
<td>Community College of Philadelphia</td>
<td>Carol Bradford, Instructor, NCCU Alumna</td>
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<td>1966</td>
<td>Rockingham Community College</td>
<td>Robert Lowdermilk, Vice President</td>
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<td>for Student Development</td>
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<tr>
<td>1967</td>
<td>Nash Community College</td>
<td>Keith Smith, Vice President Community and Governmental Affairs</td>
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<td>1969</td>
<td>Vance-Granville Community College</td>
<td>Stelfanie Williams, President</td>
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<tr>
<td>1980</td>
<td>North Carolina School of Science and Mathematics</td>
<td>Todd Roberts, Chancellor</td>
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<tr>
<td>1994</td>
<td>California State University, Monterey Bay</td>
<td>Eduardo M. Ochoa, President</td>
</tr>
</tbody>
</table>
DELEGATES OF LEARNED SOCIETIES and PROFESSIONAL ORGANIZATIONS

Alpha Kappa Alpha Sorority, Inc. 
Alpha Psi Omega Chapter 
Lynore A. Young, Chaplain

American Historical Association 
Matthew A. Cook, Member

Association for the Study of African-American Life and History 
Jarvis Hargove, Member

Association of Clinical Research Professionals, RTP Chapter 
Trellis Frierson, Community Outreach Co-Chair, ACSLP Agency Partner

Chatham County Schools 
Derrick Jordan, Superintendent, NCCU Alumnus

Christ Central Church 
Ronnie Perry, Pastor of Church Planting and Outreach

City of Creedmoor, N.C. 
Darryl Moss, Mayor

City of Durham, N.C. 
William “Bill” V. Bell, Mayor

Darensburg Broadcasting 
Lilipiana Darensburg, President, NCCU Alumna; Logan Darensburg, Vice President, NCCU Alumnus

Duke Medicine 
MaryAnn Black, Associate Vice-President

Durham County Library 
Tammy Baggett, Director

Durham Downtown Inc. 
Geoff Durham, President

Durham Housing Authority 
Dallas Parks, Chief Executive Officer

Durham Public Schools 
Natalie Beyer, Board Member 
Nancy Cox, Board Member

Educational Consulting Services Inc. 
Dorothy Singleton, Director 
NCCU Alumna

Fidelity Investments 
Julie Hentila, Director, College Relations

Fourth Sector Financial 
Michael Anthony, Chairman of the Board, NCCU Alumnus

Kappa Alpha Psi Fraternity, Inc. 
Durham Chapter 
Lascel Webley Jr., President

Lincoln Community Hospital 
Philip Harewood, CEO

Mechanics and Farmers Bank 
James Stewart, Chairman of the Board

Modern Language Association 
Karla Holloway, James B. Duke Professor of English and Professor of Law, Duke University

National League for Nursing 
Virginia W. Adams, Director, Center for Diversity and Global Initiatives

National Institutes of Health, National Institute of Environmental Health Sciences 
Linda Birnbaum, Director

North Carolina Biotechnology Center 
Ken Tindall, Senior Vice President for Science and Business Development, NCCU Board Member

North Carolina House of Representatives 
Larry Hall, Representative of House District 29, Durham 
Paul Luecke, 30th Durham District, Durham

Office of U.S. Congressman David Price 
Tracy Lovet, District Liaison

Office of U.S. Senator Kay Hagan 
Michael Jones, Raleigh Regional Liaison

State of North Carolina General Assembly 
Floyd B. McKissick Jr., N.C. Senator 
Mike Woodard, N.C. Senator

State of North Carolina Office of the Governor 
Eric Guckian, Senior Advisor on Education 
LeKisha Jordan, Education Policy Analyst

The Links, Inc. Triangle Park Chapter 
Marguerite Pebbles, President, NCCU Alumna
<table>
<thead>
<tr>
<th>DELEGATES of LEARNED SOCIETIES and PROFESSIONAL ORGANIZATIONS</th>
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<tbody>
<tr>
<td>Thurgood Marshall College Fund</td>
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<tr>
<td>Johnny Taylor, President and CEO</td>
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<tr>
<td><strong>Triangle Community Foundation</strong></td>
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<tr>
<td>Lori O’Keefe, President</td>
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<tr>
<td><strong>UNC General Administration</strong></td>
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<tr>
<td>Stevie Lawrence, Director</td>
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<tr>
<td>College Success Services, NCCU Alumnus</td>
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<tr>
<td><strong>U.S. Department of Education</strong></td>
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<tr>
<td>Jodie Fingland, Deputy Assistant Secretary</td>
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<tr>
<td><strong>U.S. House of Representatives</strong></td>
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<tr>
<td>The Honorable G.K. Butterfield, Congressman, N.C.</td>
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<tr>
<td>1st Congressional District</td>
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<tr>
<td><strong>U.S. Marine Corp.</strong></td>
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<tr>
<td>Brigadier General George Walls, USMC, Retired, NCCU Alumnus</td>
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<tr>
<td><strong>Verizon Federal</strong></td>
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<tr>
<td>Greg Jones, NCCU Alumnus</td>
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<tr>
<td><strong>West Charlotte High School</strong></td>
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<td>John Wall, Principal, NCCU Alumnus</td>
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<tr>
<td><strong>White House Initiative on Educational Excellence for Hispanics</strong></td>
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<tr>
<td>Alejandra Ceja, Executive Director</td>
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</tbody>
</table>
THE UNIVERSITY MACE

The ceremonial Mace of North Carolina Central University is a 32-inch staff carved from cherry wood, stained, and plated with polished metal at two sections. Crowning the staff is a ball presenting two opposing carved reliefs of the founder of the university, Dr. James Edward Shepard. The carvings replicate the image of the bronze bust housed in the James E. Shepard Memorial Library. The ball rests on a square, which bears the motto of the institution, “Truth and Service.” Below this square is a hexagon symbolizing science and technology. Two sides are designed with the Adinkra pattern Kra Pa, symbols of good fortune and sanctity. Below the hexagon is a second square, diminishing metal side plates, and the inscription “North Carolina Central University.” The next section of the Mace is rounded and scored to resemble three, three-dimensional volumes of learning in all disciplines. Below, the section diminishes with four scored sides and patterns of Gothic “Es” to suggest dignity and excellence. The base is cone-shaped and finished with a ball, two inches in a diameter, repeating the image of unity.

Dr. Melvin J. Carver, professor and former chair of the NCCU Department of Art, designed the Mace in collaboration with Mr. Kenneth Rodgers using concepts and images suggested by a group of alumni. Mr. Frank Barrow, a renowned North Carolina folk artist, carved the ceremonial staff.

The Mace, a gift of the North Carolina Central University National Alumni Association, is carried during formal ceremonies by the university marshal or the chief administrator of the university.
THE MEDALLION

The University Medallion, which is being presented to Chancellor Debra Saunders-White today, is a four-inch, pewter replica of the seal of North Carolina Central University displaying the chancellor’s name and date of installation on the reverse side. The seal is a circle the outer ring of which bears the name of the institution assigned by the North Carolina State Legislature in 1969, along with the names of the city and state, which further identify the school.

The larger, inner ring depicts an image of founder James E. Shepard, also depicted by artist William Zorach in the bronze statue that graces the circle at the main entrance to the campus. The date “1910” is centered between the words of the motto “Truth and Service” in a semi-circular banner beneath the image. At the base of the circle is the name of the founder.

The chain for the Medallion is silver plated with simulated garnets centered on eight squares. Inscribed on the squares are the names of former presidents and chancellors of the university.
The Academic Attire

The colors in the academic attire represent eight centuries of a continuous tradition, dating back to the days when students were “clerks” – that is, members of the minor clergy – and wore monkish gowns and hoods. In those days of unheated study halls and garret sleeping quarters, the hoods served a very practical purpose. When the hood was pulled over the head, the “tippet,” a sort of hollow tail, served as a convenient pocket. Today, the hood is only an adornment.

The mortarboard, which seems to have evolved from the square biretta of Renaissance churchmen, came into use after the hood had ceased to be worn on the head. The tassel on the mortarboard may be black, or the color of the academic discipline as described below, or it may be gold if the wearer is the holder of a doctoral degree. Many universities replace the mortarboard with their own distinctive headgear.

Both the gown and the hood indicate the type of degree held by the wearer. The gown for the bachelor’s degree has pointed sleeves. Bachelor’s hoods have only recently become part of the attire in the United States. In the master’s gown, the wearer’s arm projects from a sleeve that ends in another tippet, dangling below the arm. The doctor’s gown has bell-shaped sleeves. Bachelor’s and master’s gowns have no trimmings, but the doctor’s gown is faced on the front with velvet and has three velvet cross-bars on each sleeve. This velvet may be either black or the color of the discipline.

Graduates may wear gowns in the color of the university that awarded their degrees, such as crimson for Harvard University, blue for Yale University, and maroon and gray for North Carolina Central University.

In the United States, the hood is edged with velvet in the color of the discipline and lined with the colors of the university conferring the degree.

For all academic purposes, trimmings of the doctor’s gown, edgings of hoods and tassels of caps adhere to the colors for specific disciplines as indicated:

- Agriculture: Maize
- Arts, Letters, Humanities: White
- Business, Commerce:
  - Yellowish Brown
- Dentistry: Lilac
- Economics: Copper
- Education: Light Blue
- Engineering: Orange
- Architecture: Brown
- Forestry: Russet
- Human Sciences: Maroon
- Journalism: Crimson
- Law: Purple
- Library Science: Lemon
- Medicine: Green
- Music: Pink
- Nursing: Apricot
- Oratory Speech: Silver Grey
- Pharmacy: Olive Green
- Philosophy: Dark Blue
- Physical Education: Sage Green
- Public Health: Salmon Pink
- Science: Golden Yellow
- Social: Citron
- Theology: Scarlet
- Veterinary Science: Grey
- Public Administration,
  - Foreign Service: Peacock Blue
HOSTS and HOSTESSES

Gregory Battle       Marva Hicks       Catherine Parrott       André Vann
Karen Baldwin       Michele Jones       Michelle Roberts       Joyce Vinson-Davis
Tawanda Burno       Juls Joyner       Demetria Robinson       Gary Ward
Rosalind Coleman    Evelyn Little       Yolanda Robinson       Pearl Wilson
Jason Cottrell      Eydie Martin       Vera Scott           Tyrone Wilson
Judith Dunston      Selina Mumford       Patsy Sessoms         Andrew Winters
William Edmond      Coordinator       Ikeem Springs         Toyie Winton
Wallecia Eley       Orissa Mombrun       Ilean Sutton          Kathy Wulff
Geneva Ennett       Joyce Murphy        Chevella Thomas       
Lechelle Feinberg    Quintin Murphy       Marshall Thompson      
Hervey Graham       Sharon Oliver        Edith Thorpe          

INSTALLATION PLANNING COMMITTEE

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THE ALMA MATER
(The audience will please stand.)

DEAR OLD N.C.C.

Annie D. Shepard
Harry T. Burleigh

The sloping hills, the verdant green,
The lovely blossoms’ beauteous sheen
Surround our college proud and gay
Where wave our colors, Maroon and Gray
What matters it how far we roam,
Our thoughts will oft return to home
And hearts will e’er be true to thee,
Our Alma Mater, N.C.C.

REFRAIN:
Then Rah! Rah! Rah! for our colors so gay,
Dear Old N.C.C.’s Maroon and Gray;
Thy Sons and Daughters will honor thee,
Dear Old N.C.C.

II
We’ve gathered here to fit our lives
As from the darkness light revives
So let us hail, both night and day
Our glorious colors, Maroon and Gray.
We’ll ever love and honor thee,
For thou hast taught us loyalty.
Then let our watchword “Service” be
To Alma Mater, N.C.C.

III
You send us forth with hearts of love
So like a blessing from above,
And from the path we’ll never stray.
Our dear Alma Mater, Maroon and Gray
We’ll work and fight, we’ll win our way.
When duty calls, we shall obey.
And may we e’er return to thee,
Our Alma Mater, N.C.C.