The North Carolina Central University Board of Trustees convened at the Radisson Governor's Inn located at 150 Park Drive, RTP on June 25, 2008. Vice Chair Kay Thomas called the meeting to order at 9:02 a.m.

INVOCATION: Trustee Robert Dolan gave the invocation.

ROLL CALL: Present: Mrs. Kay Thomas, Mr. R. Edward Stewart, Mr. Charles Baron, Mr. George Miller, III, Mr. Glenn Adams, Mr. Robert Dolan, Mr. Eric Michaux, Mrs. Avon L. Ruffin, Dr. Dwight D. Perry, and Mrs. Nancy Wysenski. Absent: Bishop Eddie Long.

ADOPTION OF THE AGENDA: It was moved by Trustee Adams and properly seconded by Trustee Ruffin that the agenda be adopted. The motion carried.

APPROVAL OF THE MINUTES: Trustee Adams moved and it was properly seconded by Trustee Miller to approve the minutes for April 23, 2008. The motion carried.

CHAIRMAN'S REMARKS: Vice Chair Thomas' remarks are highlighted as follows:

- Dr. David Kroll, NCCU Professor and Chair of the Department of Pharmaceutical Sciences at the Biomanufacturing Research Institute and Technology Enterprise (BRITE), was a guest on ABC's "Good Morning America" on Thursday, June 19th. Professor Kroll discussed over-the-counter drug labeling. The program aired locally on WTVD 11.

- NCCU vs. NC A&T, will play on October 4, 2008, at Memorial Stadium in Charlotte, NC.

- Welcome Kent Williams, the newly elected Student Government President and George Hamilton to the Board. Both will be sworn in at the Annual meeting of the NCCU Board of Trustees on September 24, 2008.

- Congratulations to Dr. George Wilson who was recognized April 22, 2008, by the News & Observer as the Tarheel of the Week.

- North Carolina Central University's School of Law will host an informal question and answer session with the man who served as mayor of Detroit, Michigan, from 1994 to 2001. The law school will hold a "Conversation with Dennis Archer," Wednesday, June 25, 2008, from 2:30 to 3:30 p.m. in the Great Hall.
- The H. M. "Mickey" Michaux, Jr. Leadership Forum, "Leadership in the 21st Century" will be held on Friday, June 27, 2008, at 1 p.m. in the H. M. Michaux School of Education. The discussion on leadership will feature a panel of outstanding local and state leaders.

- Eleven Returned Peace Corps Volunteers who have dedicated much of their lives to giving back to their communities were awarded the Franklin H. Williams Award at a ceremony in Washington, D.C. on June 19, 2008. Dr. LaHoma Smith Romocki is the 2008 winner. Dr. Romocki is an assistant professor and interim chair of the Department of Health Education at North Carolina Central University.

- In accordance with the Bylaws of the Board of Trustees of North Carolina Central University the officers of the Board shall be elected at its annual meeting which is September 24, 2008. Therefore, I am appointing the following to serve on the Nominating Committee: Trustee Stewart, Chair, Trustee Miller and Trustee Ruffin. Vice Chair Thomas informed the committee members that the task of this committee is to develop a proposed slate of officers for the NCCU Board of Trustees for the 2008-2009 year. The full Board will consider this slate as a recommendation from the Nominating Committee to the full board and nominations from the floor are permissible.

- Vice Chair Thomas thanked Provost Beverly W. Jones for all she has done for the University.

- Vice Chair Thomas also informed the Board, as Chair, it is her responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

REPORT OF THE CHANCELLOR: Chancellor Nelms thanked Dr. Beverly Washington Jones for her leadership as Department Chair of History, Dean of University College, Provost and Vice Chancellor of Academic Affairs and Interim Chancellor at North Carolina Central University. He also thanked Dr. Jones for her contributions to her alma mater. An endowed scholarship will be established in honor of Dr. Jones, (Beverly Washington Jones Endowed Scholarship), and the Chancellor invited and encouraged the attendees to support the Beverly Washington Jones Endowed Scholarship.
COMMITTEE REPORTS

Audit Committee

Action Item
It was moved by Trustee Miller and properly seconded by Trustee Adams that the April 22, 2008, minutes for the Audit Committee be approved. The motion carried.

Finance Committee

Action Items
It was moved by Trustee Stewart and properly seconded by Trustee Adams that the April 22, 2008, minutes for the Finance Committee be approved. The motion carried.

Dr. Alan Robertson, Vice Chancellor for Administration and Finance presented information for the Short Term Bank Loan to fund design of self-liquidating projects for renovation of the Walker Complex, Chidley Hall, and the Parking Deck. The projects will ultimately be financed with the issuance of general obligation bonds. However, interim bank borrowing is necessary to fund the upfront design costs.

The three projects are:

1. **A New Residence Hall & Renovation of the Chidley Residence Hall.** Approval by the General Assembly of this $30,000,000 residence hall project occurred in the 2005 legislative session. Debt service for these bonds will be paid by student housing fees.

2. **Walker Complex Remodeling, Land Acquisition, and Various Campus Improvements.** Approval by the University of North Carolina Board of Governors of this $11,500,000 project occurred in May 2008 along with the related student debt service fee. Debt service for this project will be paid by the new $120 student debt service fee approved by the Board of Trustees in February 2008 and the assessed fee will begin with the fall 2008 semester.

3. **Parking Deck.** Authorization by the General Assembly of the $15,000,000 project occurred in the 2003 ($5,000,000) and 2005 ($10,000,000) legislative sessions. Debt service for these bonds will be paid by parking fees and rentals.

The university is planning a consolidated bond issue and pooling the bonds through General Administration to reduce bond issuance costs. The bond issue for all three projects will be approximately of $56,500,000.
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Approval Request:

The university is seeking approval to secure a $3,500,000 short-term line of credit to finance the design costs of a New Residence Hall, the Chidley Residence Hall renovation and the Walker Complex projects. Specifically this line of credit will be used for each project as follows:

- For the residence halls projects, $2,700,000 the line of credit will be used to fund the design costs and the debt will be repaid from bond proceeds once the bonds are issued.
- For the Walker complex projects, $800,000 of the line of credit will be used for architects once all approvals have been obtained. The $800,000 loan will be repaid by the student debt service fees.

It was moved by Trustee Stewart and properly seconded by Trustee Adams that the Board of Trustees approve the resolution approving the issuance of special obligation bonds and an interim loan (see attachment). The motion carried.

Vice Chancellor Alan Robertson circulated, for information only, the amended policy as it related to Conflicts of Interest. If any trustees have questions they should contact Attorney Kaye Webb.

Building Committee

Action Item
It was moved by Trustee Dolan and properly seconded by Trustee Wysenski that the April 22, 2008, minutes for the Building Committee be approved. The motion carried.

The Building Committee met on June 23, 2008, to hear presentations and interview prospective designers for the Chidley Residence Hall Renovation and New Construction project. After the presentations, the committee discussed the qualifications and ranked the firms in the following order:

1. Millennium 3 Design Group
2. Lord, Aeck, & Sargent
3. BJAC
4. SFL +A

It was moved by Trustee Miller and properly seconded by Trustee Adams that the Board of Trustees approve the Committee’s recommendation to select Millennium 3 Design to provide renovation and new construction services for the Chidley Hall project. The motion carried.
Institutional Advancement Committee

Action Item
It was moved by Trustee Dolan and properly seconded by Trustee Adams that the April 22, 2008, minutes for Institutional Advancement Committee be approved. The motion carried.

Endowment Fund Committee

Action Item
It was moved by Trustee Baron and properly seconded by Trustee Miller that the April 22, 2008, minutes for the Endowment Fund Committee be approved. The motion carried.

Educational Planning and Academic Affairs Committee

Action Items
It was moved by Trustee Baron and properly seconded by Trustee Miller that the April 22, 2008, minutes for the Educational Planning and Academic Affairs be approved. The motion carried.

Authorization to Plan the Department of Mass Communication
The proposed new department will be formed by dividing the Department of English and Mass Communication into the previously established Department of English and the new Department of Mass Communication, giving independent department status to the mass communication major program that was established in 2003. This division is the next logical and necessary step in the evolution of the program. To assess our readiness for this step, the mass communication faculty conducted an extensive program review. A consultant, Dr. Richard Cole, John Thomas Kerr Distinguished Professor and Dean Emeritus of the School of Journalism and Mass Communication at the University of North Carolina at Chapel Hill, was hired to review our mass communication program. Cole has chaired more than fifty national accrediting teams and has evaluated mass communication programs in twenty countries. His conclusion was as follows: "In a sentence, my recommendation is that the mass communication program at NCCU has reached the point where it should become a separate Department of Mass Communication in the College of Liberal Arts." According to Cole, an independent department with its own budget will be better able to recruit first-class faculty, raise private funds, and move towards accreditation by the Accrediting Council of Educators of Journalism and Mass Communication. Combined, these factors will enable students to receive the education in Mass Communication they deserve and that the University intends to provide. This new department would help us meet several priorities established by UNC Tomorrow, especially following three: "4.1.1. UNC should prepare its students for successful professional and personal lives in the 21St century, equipping them with the tools they will need to adapt to the ever-changing world"; "4.1.2. UNC programs, especially research programs, should be globally competitive to ensure that they are globally relevant and significant"; and "4.2.5. UNC should increase the educational attainment of
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all underrepresented populations, especially African-American male and Hispanic students."

It was moved by Trustee Thomas and properly seconded by Trustee Baron that the Board of Trustees authorize the planning of a new Department of Mass Communication be approved. The motion carried.

Authorization to Establish a Certificate Program in English Language Development  
The certificate program will consist of five college-level three-hour courses (for fifteen total hours) of instruction on English proficiency for students and members of the wider community with limited English proficiency. A description of the five courses is enclosed. The department will offer the first course in the summer, and will follow with two courses each in the fall and spring semesters, so that the entire program can be completed in one year. The department will offer these courses at times compatible with students having other work engagements.

Durham Public Schools and Durham Technical Community College offer help to students at a more basic proficiency. The department's intention is to provide instruction for higher-proficiency students who are close to being prepared for college-level instruction, and to offer that instruction within a tightly organized and controlled structure.

The program will have an impact on this region, addressing the university's need to reach out to the second-language-speaking community in the Durham area and to lead to recruitment of a more diverse population among the student body. The university will benefit directly in terms of recruitment and retention, and the community will benefit by having a more skilled work force. The program will be established May 2009.

It was moved by Trustee Wysenski and properly seconded by Trustee Adams that the Board of Trustees authorize a new program, Certificate in English Language Development, within the Department of English and Mass Communication, effective May 2009. The motion carried.

Authorization to Repurpose University College  
North Carolina Central University (NCCU) requests authorization to repurpose an administrative unit, the University College. The proposed new administrative unit will focus on ensuring student success during the freshman and sophomore years.

Description  
Since 2004, task groups at NCCU have studied and researched ways to increase student success - to increase the number of students retained from year to year, the number of students graduating in four years, six years, and the number of students who graduate and make it into competitive careers or graduate and professional programs. The Comprehensive Academic Success and Enhancement (CASE) Center idea was conceived in a conference at Appalachian State University by a task force of five NCCU faculty and
administrators. The purpose of the CASE Center is to facilitate academic, personal, and professional growth and development and student success, through a broad range of programs focused on synergistic work to make students competitive. In Fall of 2007, the Chancellor suggested a reorganization of the University to include a new University College as a means to facilitate the successful transition to the first year experience of all new first-year students and new transfer students. The Provost and members of the Academic Affairs and Student Affairs Divisions worked to design the organizational structure of the University College. The work done within the organizational structure of the University College will empower NCCU to ensure student success.

In order for NCCU students to achieve student success, best practices in higher education must be available for all students with very intentional focus during the first two years of the students' enrollment and matriculation. Research by Noel Levitz, NSSE, John Gardner, and others indicate that effective academic advising, academic support, personal and career counseling, social interaction opportunities, and leadership responsibilities make for student success during the first two years of college. The University College will focus intentionally, consistently, and qualitatively on academic advising, academic support, academic excellence, career placement, socialization skills, soft skills, and personal, civic, and social responsibility and accountability. The goals and objectives of the University College are aligned with the work of the UNC Tomorrow Commission. The implementation of the University College will enable NCCU to carry out recommendations of the UNC Tomorrow Commission, specifically the recommendations related to Global Readiness and Access to Higher Education.

Several initiatives at NCCU work to promote student success: early warning reports, midterm grades, student engagement sessions, tutorial services, and learning communities. Yet, more intentional work must be done to ensure success for the majority of our students. The University College will fill the void by its intentional focus on student success for all new freshmen and transfer students, and sophomore students.

The University College will be governed by and managed by a dean, two associate deans, and an advisory council. Core values and specific strategies have been outlined and discussed with several committees, colleges and schools across the campus. The purpose of the University College will be to provide a one-stop shop of essential services for all first and second year students with intentional focus on student success.

It was moved by Trustee Perry and properly seconed by Trustee Stewart that the Board of Trustees authorize the repurpose of the University College at NCCU, effective July 1, 2008. The motion carried.

Authorization to Repurpose the Office of Extended Studies
North Carolina Central University requests authorization to repurpose an administrative unit, the Office of Extended Studies.
Description
The restructured office will include the following programs: distance education, summer school, evening and weekend program, and non-degree and certificate programs. The proposed mission, goals and objectives of the office are aligned with the work of the UNC Tomorrow Commission. The Office of Extended Studies will focus on: (1) increasing access to educational opportunities at NCCU by delivering academic programs and course offerings through blended, online and off campus face-to-face modalities; (2) enhancing and sustaining the quality of blended, online and extension courses and program offerings; and (3) improving recruitment and retention efforts of students enrolled in courses/programs within the Office of Extended Studies. After careful review, it is believed that the office can "increase access to higher education for all North Carolinians, particularly for underserved regions, underrepresented populations, and nontraditional students."

It was moved by Trustee Perry and properly seconded by Trustee Ruffin that the Board of Trustees authorize the repurpose of the Office of Extended Studies at North Carolina Central University, effective July 1, 2008. The motion carried.

Authorization to Plan the School of Nursing
North Carolina Central University requests authorization to plan a new administrative unit, the School of Nursing.

Description
The proposed school will be a transition of the current department of nursing program to a school of nursing. The campus established a NCCU School of Nursing Committee that was charged by the Provost in May 2006 and presents the results of its work in this document. The committee engaged in dialogue within the university and with external partners to determine the impact and benefits this transition would have on addressing the need for more nurses in the state. The recommendation of The UNC Tomorrow Commission to "increase the number of high quality health professionals to serve the region and the state" confirmed that expanding the scope of the nursing program from department to that of a school is compatible with the Commission's recommendation. The committee believes a School of Nursing at NCCU will "strengthen professional and community partnerships that are reciprocal, mutually beneficial and address issues of consequence for the state and region."

As a direct report to the Provost the nursing program has been able to demonstrate its improved ability to respond to market demands and strategic directives from the University. UNC Tomorrow indicates that the University system should lead in improving the health and wellness of all people and communities in our state. The majority of NCCU baccalaureate nurses remains in the state and are representative of medically underserved populations in the state including rural residents, African Americans and low-income residents.

It was moved by Trustee Michaux and properly seconded by Trustee Miller that the
Board of Trustees authorize the planning of the School of Nursing. The motion carried.

Authorization to Establish a Masters in Curriculum and Instruction/Middle Grades Education (Distance Education)

New regulations and laws, i.e., No Child Left Behind, require teachers to become highly qualified and effective. The School of Education along with Distance Education will deliver a degree program in Curriculum and Instruction/Middle Grades Education in accordance with the University's overall strategic mission. This Graduate Degree Program responds to the needs of our partnership districts for sustained, high quality professional development and advanced degrees for their teachers. The program will also provide access to quality instruction for teachers both locally and at a distance, who are committed to life-long learning, as are the faculty who will teach these candidates.

The Program addresses some of the needs that may emerge as a result of the UNC-Tomorrow Initiative, i.e.:

- preparing students for successful professional and personal lives in the 21st century, equipping them with the tools they will need to adapt to the ever-changing world.
- increasing access to educational programs - including academic courses, degree programs at all levels, and certificate programs - for traditional students, nontraditional students, and lifelong learners.
- improving the quantity, quality, and geographic distribution of public school teachers.
- helping address the shortage of science and math teachers, especially in rural areas.
- focusing specific effort in meeting the needs of rural and underserved areas of the state.
- aligning appropriate campus programs with the strategic economic plans (including sector and cluster plans) or their regions and the state, recognizing the unique differences and challenges of our states economic and geographic regions.

It was moved by Trustee Wysenski and properly seconded by Trustee Adams that the Board of Trustees authorize the establishment of a Masters in Curriculum and Instruction/Middle Grades Education (Distance Education). The motion carried.

Trustee-Student Relations Committee

Action Item

It was moved by Trustee Adams and properly seconded by Trustee Miller that the April 22, 2008, minutes for the Trustee-Student Relations Committee be approved. The motion carried.

Chancellor Nelms introduced the Chief Student Affairs Officer, Kevin Rome, who comes to NCCU from Morehouse College.
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Personnel Committee

Action Item
It was moved by Trustee Baron and properly seconded by Trustee Miller that the April 22, 2008, minutes for the Personnel Committee be approved. The motion carried.

Trustee Baron announced there were several items for closed session.

Trustee Miller moved that the committee convene in closed session pursuant to N.C.G.S. 143-318.11(a)(6). The motion was properly seconded by Trustee Thomas and it carried.

CLOSED SESSION

The Personnel Committee met and heard presentations from Provost Beverly Jones regarding the tenure recommendations.

The Personnel Committee met and heard a presentation from Provost Beverly Jones regarding the appointment of a candidate for the position of Dean, University College.

The Personnel Committee met and heard a presentation from Provost Beverly Jones regarding the appointment of a candidate for the position of Interim Director, Office of Extended Studies.

The Personnel Committee met and heard a presentation from Provost Beverly Jones regarding the appointment of a candidate for the position of Associate Director, Office of Extended Studies.

The Personnel Committee met and heard a presentation from Provost Beverly Jones regarding the appointment of a candidate for the position of Associate Dean for Finance and Administration, School of Law.

There being no further business for closed session, Trustee Miller moved and it was properly seconded by Trustee Ruffin to reconvene in open session. The motion carried.

OPEN SESSION

It was moved by Trustee Baron and properly seconded by Trustee Adams that the Board recommend approval of the tenure recommendations of the two Associate Professors in the School of Education and the Dean of University College and this information be forwarded to the UNC Board of Governors for final action. The motion carried.

It was moved by Trustee Baron and properly seconded by Trustee Dolan that the Board approve the appointment of Dr. Tun Nyein as Interim Director, Office of Extended Studies, effective July 1, 2008, at a salary of $112,650. The motion carried.
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It was moved by Trustee Baron and properly seconded by Trustee Dolan that the Board approve the appointment of Ms. Kimberly Phifer-McGhee as Associate Director, Office of Extended Studies, effective July 1, 2008, at a salary of $97,000. The motion carried.

It was moved by Trustee Baron and properly seconded by Trustee Dolan that the Board approve the appointment of Ms. Tammi Jackson, Associate Dean for Finance and Administration, School of Law, effective July 23, 2008, at a salary of $130,000. The motion carried.

It was moved by Trustee Baron and properly seconded by Trustee Dolan that the Board approve the appointment of Dr. Lenneal Henderson, Interim Provost and Vice Chancellor for Academic Affairs, effective July 1, 2008. The motion carried.

There being no further business, it was moved by Trustee Adams and properly seconded by Trustee Michaux to adjourn. The motion carried.

Respectfully submitted:

Anita K. Parker  
Recorder
RESOLUTION OF THE BOARD OF TRUSTEES OF
NORTH CAROLINA CENTRAL UNIVERSITY
APPROVING THE ISSUANCE OF SPECIAL OBLIGATION BONDS
AND AN INTERIM LOAN

WHEREAS, under Article 3, Section 116D General Statutes of North Carolina (the “Act”) the Board of Governors (the “Board of Governors”) of the University of North Carolina (the “University”) may issue special obligation bonds, payable from obligated resources to pay the costs of acquiring, constructing or providing special obligation projects at one of the constituent institutions of the University or refunding any obligations previously issued by the Board of Governors;

WHEREAS, North Carolina Central University (“NC Central”) will request the Board of Governors to issue its special obligation bonds (the “Bonds”), a portion of the proceeds of which will be applied by NC Central to (1) the renovation the Chidley Residence Hall and the construction of a new residence hall on the NC Central campus, authorized by Chapter 324 of the 2005 Session Laws of the North Carolina General Assembly, (2) the remodeling of the Walker Complex on the NC Central campus, the acquisition of land and various campus improvements, if and to the extent authorized as S1925 in the 2008 Session of the North Carolina General Assembly, and (3) the construction of a new parking deck on the NC Central campus, authorized by Chapter 360 of the 2003 Session Laws and Chapter 324 of the 2005 Session Laws of the North Carolina General Assembly (collectively, the “Special Obligation Project”);

WHEREAS, NC Central will borrow funds to finance the design costs of a portion of the Special Obligation Project in anticipation of receipt of proceeds of the Bonds pursuant to a loan agreement with a financial institution to be determined by the Vice Chancellor for Administration and Finance (the “Loan”);

WHEREAS, Section 116D-26(b) of the Act requires the Board of Trustees of NC Central to approve the issuance of the Loan and the Bonds for the Special Obligation Bond Project;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of North Carolina Central University as follows:

Section 1. Approval of Issuance of the Loan and the Bonds. The issuance of the Loan and the Bonds for the Special Obligation Project is approved.

Section 2. Documents Authorized. The Chairman of the Board, the Chancellor and the Vice Chancellor for Administration and Finance are hereby authorized, empowered and directed to do any and all other acts and to execute the Loan and any and all other documents, which they, in their discretion, deem necessary and appropriate in order to consummate the transactions contemplated by this Resolution and the Loan.

Section 3. Effective Date. This Resolution is effective immediately.
STATE OF NORTH CAROLINA

COUNTY OF DURHAM

I, the duly elected Secretary of the Board of Trustees of North Carolina Central University, DO HEREBY CERTIFY that (1) the foregoing is a full, true and correct copy of the Resolution adopted by the Board of Trustees of North Carolina Central University at its meeting of June 24, 2008 and appearing in the minutes of such meeting, (2) notice of the meeting of the Board of Trustees of North Carolina Central University held on June 24, 2008 was sent to each member of the Board, and (3) a quorum was present at the meeting on June 24, 2008 at which time the foregoing Resolution was adopted.

WITNESS, my hand and the seal of North Carolina Central University this 25th day of June, 2008.

[SEAL]