The NCCU Board of Trustees convened in the Emma Marable Conference Room in the William Jones Building on the campus of North Carolina Central University on February 27, 2008. Chairman Cressie Thigpen called the meeting to order at 9:10 a.m.

**INVOCATION:** Trustee Dwight Perry gave the invocation.

**ROLL CALL:** Present: Mr. Cressie Thigpen, Jr., Mrs. Kay Thomas, Mr. Eric Michaux, Mr. R. Edward Stewart, Mr. George Miller, III, Mr. Glenn Adams, Mrs. Avon L. Ruffin, Dr. Dwight D. Perry, Mr. Tomasi Larry and Mrs. Nancy Wysenski. **Absent:** Bishop Eddie Long, Mr. Charles Baron and Mr. Robert Dolan.

**ADOPTION OF THE AGENDA:** It was moved by Trustee Thomas and properly seconded by Trustee Michaux that the agenda be adopted. The motion carried.

**APPROVAL OF THE MINUTES.** Trustee Thomas moved and it was properly seconded by Trustee Adams to approve the minutes for November 28, 2007, and the Executive Committee minutes for December 7, 2007, December 20, 2007, January 18, 2008 and February 19, 2008. The motion carried.

**POINT OF PERSONAL PRIVILEGE:** Trustee Michaux strongly feels the Board of Trustee members who do not serve on the Executive Committee be provided the agenda and materials that the Executive Committee considers and acts upon. There is a need for trustee communication so members do not have to read in the newspapers actions taken by the Executive Committee.

**CHAIRMAN’S REMARKS:** Chairman Thigpen’s remarks are highlighted as follows:

- Commented on Chancellor Nelms’ installation

**Upcoming events include:**

- The MEAC Basketball Tournament will be held at the RBC Center in Raleigh March 10-15, 2008. The NCCU Eagles will play Winston-Salem State University in a “bonus game” on March 15, 2008, after the women’s title game at 1:00 p.m. and before the men’s championship game at 8:00 p.m.

- All trustees have completed the mandatory Ethics & Lobby education requirement.

- Statement of Economic Interests Forms from the State Ethics Commission are in the mail to you. Must complete the long form on or before April 15, 2008. Due to changes in the Statement of Economic Interests filing requirements made in the last legislative session the “short” form or “supplemental” form will not be available. All filers for 2008 must complete the long form.

- The Network Journal, New York tri-state area’s premier business magazine for African American professionals and business owners announced its 2008 list of “25 Influential Black
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- Women in Business” One of the women being honored is our own Dr. Beverly Washington Jones. She will be formally honored during the Women’s History Month at the Tenth Annual 25th Influential Black Women in Business Awards luncheon on March 13th. This select group will also be profiled in the special March issue of the magazine. Congratulations to Beverly.

- Campus Echo does it again. At the 2007 HBCU National News Media Conference our own Campus Echo received five first place awards (best overall student newspaper; best features; Best overall Sports Coverage; Best Sports Game Story and Best Sports Feature. Campus Echo also received four second place awards, four third place awards and two honorable mentions. A total of 15 Awards.

- Former Chancellor Julius Chambers speaks on campus tonight. The Durham Companions presents its Black History Celebration program at the NCCU Law School at 6:30 p.m. Chancellor Chambers will be speaking on the theme of “Activating Civic Responsibility through Mentoring.” A reception will follow.

- Chairman Thigpen also informed the Board, as Chair, it is his responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

ELECTION OF ASSISTANT SECRETARY TO THE NCCU BOARD OF TRUSTEES:
Chairman Thigpen recognized Chancellor Nelms to present his candidate. He recommended Ms. Susan Hester, Executive Assistant to the Chancellor for this position. It was moved by Trustee Thomas and properly seconded by Trustee Stewart to approve of Ms. Susan Hester as Assistant Secretary to the NCCU Board of Trustees. The motion carried.

REPORT OF THE CHANCELLOR: Chancellor Nelms expressed appreciation to the Board of Trustees for their support and the time they spend on behalf of the University, whether it is the official meeting of the Board or their advocacy on behalf of the University even when they are not in a formal board meeting.

Chancellor Nelms has been reminded the past few weeks the need to take a very careful look at the whole issue of trustee communications – whether we need a newsletter, periodic telephone calls – something on a scheduled basis so the trustees can be made aware and apprised of issues and developments that are underway at this University. Prior to the next meeting this matter will be addressed.

Chancellor Nelms announced two (2) administrative appointments. Dr. Alan Robertson, Vice Chancellor for Financial Affairs and Administrative Services and Dr. Kevin Rome, Vice Chancellor for Student Affairs.
Further Chancellor Nelms thanked Dr. Frances Graham for her excellent leadership she is providing as Interim Vice Chancellor for Student Affairs and we look forward to her continued association and leadership here at NCCU.

Also Chancellor Nelms expressed appreciation for those who worked in the Finance and Administration area and worked very closely with Dr. Bijoy Sahoo, who served as Interim Vice Chancellor for Financial Affairs, while at the same time fulfilling his duties at the School of Business. The people behind the scenes are really those who keep the place running, keep things centered and moving along. Chancellor Nelms expressed appreciation to all of the staff and colleagues in the Offices of Student Affairs and Financial Affairs, for the little and big things they have been engaged in over the past 9 months.

A lot has been said about UNC Tomorrow. Chancellor Nelms encouraged the trustees to visit the UNC-GA website if they have not had an opportunity to read the documents and take a good look at the UNC Tomorrow planning processing efforts. It will change significantly the way we are funded in North Carolina in terms of higher education. Chancellor Nelms is working with Provost Jones and others to make sure we frame our plans for the future in such a way so that they are aligned with UNC Tomorrow and the mission of the University. The timelines are very tight. A response is due to GA by May 1st. In December 2008, Phase II will serve as the basis for the proposed budget recommendations for 2009-2011 budget process.

Chancellor Nelms indicated to the trustees they have heard about the Master Plan work which has been underway for the past several months. Upon arrival on campus, Chancellor Nelms committed: 1) we would have one person serving a liaison to give a master plan update and 2) once the plan had been developed there would be opportunity for input and feedback from members of the University community broadly, internally and externally. There have been 4 hearings at this point and Chancellor Nelms planned to bring a recommendation before the Board of Trustees at this meeting, but upon further reflection more time is needed to work with constituencies and the community of the University to ensure that there is a clearer understanding about what we are attempting to do. He acknowledged that at the end of the day, not everyone will agree, but wanted to give the community the opportunity to ask questions, address concerns and gain a better understanding of the university’s plans to enhance both the university and the community. Chancellor Nelms noted we have some significant needs in terms of facilities – nursing building, parking facilities, residence hall challenges – these facilities ought to be strategically placed as opposed to saying where is the nearest possible piece of land we could put something on.

Trustee Michaux welcomes the plan. He indicated some feel the Board of Trustees have already adopted the plan – it has not. It is still open for comments and criticism.

Further Chancellor Nelms thanked the Planning Committee for the Inauguration chaired by Provost Beverly Jones and Dr. Carlton Wilson. A special thanks to the faculty, staff and especially the students for their participation and involvement. Chancellor Nelms had asked for 3 things of the Inauguration Planning Committee: 1) strong student involvement; 2) no events that would exclude participation; and 3) that the event would not disrupt the academic work and focus of NCCU.
AUDIT COMMITTEE: Trustee Michaux presented the Audit Committee Report. There were two (2) items for information.

- The Office of State Auditor (OSA) Special Report was completed and issued on February 12, 2008, and the Internal Audit Office will conduct a 90-Day review to ensure issues have been resolved.

- The Internal Audit Office is reviewing the Banner Access Rights to ensure adequate separation of duties prohibiting unauthorized entries in the system.

FINANCE COMMITTEE: Trustee Stewart presented the Finance Committee Report. There was one (1) item for action and one (1) item for information.

Dr. Alan Robertson, Vice Chancellor for Administration and Finance, presented the university's resolution requests for the LIQUIDATION OF DEBT FOR THE STADIUM REVENUE BONDS, SERIES 1998 and the DISPOSITION OF SURPLUS CASH IN STADIUM DEBT SERVICE SYSTEM ACCOUNTS.

It was moved by Trustee Stewart and properly seconded by Trustee Thomas that the Board of Trustees approve the Liquidation of Debt Stadium Revenue Bonds, Series 1998 and the Disposition of Stadium Debt Service Surplus Cash resolutions. The motion carried.

Dr. Bijoy Sahoo, who served as Interim Vice Chancellor for Administration and Finance until February 14th, presented the details of the Food Services contract being negotiated with Sodexho, Inc. The Committee asked to include measurable and quantifiable "quality of service and satisfaction" measures in the contract. It was also suggested to include mediation/arbitration services in the contract in the event the parties cannot agree on items included in the contract after it becomes effective. The Committee can expect to receive, at its next meeting, the entire Food Services contract.

BUILDING COMMITTEE: Trustee Miller presented the Building Committee Report. There were two (2) action items, one (1) to be considered in Closed Session and one (1) item for information.

Associate Vice Chancellor for Facilities Management Zack Abegunrin presented a Capital Improvement Projects Update. It included project schedules, projects status (design and under construction) and upcoming projects. Mr. Abegunrin’s report also included upcoming 2007 Repair and Renovation funded Projects and HUB Participation 2007 BOC Report.

A special meeting of the Building Committee convened on February 5, 2008, to discuss and select a designer firm to both design and manage the construction of the School of Nursing. The committee recommended BBH Design.

Further the Building Committee met to discuss and select a designer firm to both design and manage the construction of the Eagleson Residence Hall brick facade repairs project. The committee recommended Sutton-Kinnerly & Associates.
It was moved by Trustee Miller and properly seconded by Trustee Stewart that the Board of Trustees approve BBH Design to both design and manage the construction of the School of Nursing and further approve Sutton-Kinnerly & Associates to both design and manage the construction of the Eagleson Residence Hall brick facade repairs project. The motion carried.

**INSTITUTIONAL ADVANCEMENT COMMITTEE:** Trustee Michaux presented the Institutional Advancement Committee Report. There were several items for information.

The committee heard a presentation from Interim Vice Chancellor Laura Foxx. The performance Overview for fiscal year 2007-2008, as of February 26, 2008:

- We have received $9 million in total commitments (cash, pledges, deferred gifts), with $450,000 in proposals outstanding and approximately, $10 million in proposals being prepared for submission.
- Key opportunities are with major gifts from individuals; NCCU vendors and contractors; foundations and corporations. She shared a select group of foundations and corporations which will be solicited within the 6-8 weeks.
- Recent cultivation meetings have been held with leadership at major funding sources, such as The Golden LEAF and Blue Cross Blue Shield of North Carolina. Other high level meetings which have been scheduled include SunTrust, GlaxoSmithKline Foundation and Dole Foods. Others, such as AT&T are in the process of being scheduled.
- The Spangler Challenge will give us a unique opportunity to identify a gift of $250,000 which will be matched (1:1) by the Spangler Foundation (for a total of $500,000), then matched by the State 1:1 for a total of $1 million. If successful, we will receive full support for a maximum of 5 professorships--- one in each of the fiscal years 2009 - 2013. Chairman Thigpen underscored the importance of this challenge and advocated this as an aspirational opportunity for the Board of Trustees and Foundation Board of Directors to jointly support.
- NCCU Foundation, Inc. -- endowment as of 12/31/07 -- $11,730,691
- The Interim Vice Chancellor also shared with the Committee the top recruiting companies, as reported by the Office of Career Services.
- The Alumni Relations and Career Services announced the following important dates:
  - March 27, 2008 NCCU Career Fair, Leroy Walker Complex
  - March 28-30, 2008 NCCU Alumni Association Meeting - Region III (Marietta, GA)
  - April 26, 2008 NCCU Alumni Association Gala - Washington, DC Chapter

The Chancellor provided additional comments which underscored the performance of the Institutional Advancement division, and indicated that we are moving forward, and that he is supportive of the accelerated and focused progress. He asked each and every board member for assistance with identifying individuals and companies that can be of assistance to NCCU in many ways, not the least of which would be to provide internships and career opportunities for our students and graduates. Finally, he addressed the need to strengthen our stewardship of gifts, on-going cultivation of donors and
communications with our constituents. Chancellor Nelms affirmed his support of the Division by adding new positions to Institutional Advancement, effective July 1, 2008.

ENDOWMENT FUND COMMITTEE: Trustee Thigpen presented the Endowment Committee Report. There were several items for information.

Mr. Jonathon King, President, UNC Management Company, Inc. presented a detailed overview of the investment performance by the UNC Investment Fund, LLC. He emphasized that they are in business to maximize the investment return on the fund portfolio and not to maximize assets under management or fee revenue. He identified several investment objectives including preserving the real purchasing power of the fund while providing a predictable and growing stream of spending distributions to fund participants. The UNC Investment Fund return as of December 2007 was 21.1%.

Mr. Isaac Green and Mr. Charles Curry from Piedmont Investment Advisors, LLC gave a detailed overview of the investment performance of the endowed professorships. They explained that between December 31, 2006 and December 31, 2007, the market showed an upward performance, which resulted in an investment return of 11.09% and a market value of $4,605,373.

Mr. Gary Ward, Associate Director, NCCU Foundation, presented the NCCU Foundation Endowment Board report. He stated that the value of the Foundation endowment as of December 31, 2007 was $11,730,691. Mr. Phil Thomas and Mr. Richard Spangler from Deutsche Bank gave a detailed overview of the investment performance of the Foundation Endowment funds. The Deutsche Bank return as of December 2007 was 8.68%.

EDUCATIONAL PLANNING AND ACADEMIC AFFAIRS COMMITTEE: Trustee Thomas presented the Educational Planning and Academic Affairs Committee Report. There were two (2) action items and several items for information.

Dean Cecelia Steppe-Jones, School of Education and Dr. Tun Nyein, Distant Education presented information regarding an intent to establish a M.A. in Instructional Technology (Distance Learning) at North Carolina Central University. Dr. Steppe-Jones provided a brief sketch of the components of the program and incentives for offering it.

It was moved by Trustee Thomas and properly seconded by Trustee Adams that the Board approve the intent to establish a North Carolina Central University MA. in Instructional Technology (Distance Education). The motion carried.

Dr. Yolanda Banks-Anderson Interim Associate Dean, College of Science and Technology, introduced Dr. Alade Tokuta, Chair, Department of Mathematics and Computer Science. Dr. Tokuta presented information for establishing a B.S. in Information Science traditionally and distance education. Dr. Tokuta provided a brief sketch of the components of the program and incentives for offering it. The only other school in the UNC System with such a program of this nature is UNC-Chapel Hill.
It was moved by Trustee Thomas and properly seconded by Trustee Adams that the Board approve the intent to establish a North Carolina Central University B.S. in Information Science (Traditionally and Distance Education). The motion carried.

Dr. Paulette Bracy, Director of University Accreditation and the SACS Accreditation Liaison, provided an update on the progress on reaffirmation by the Southern Association on Colleges and Schools (SACS). She stated that the on-site review will occur during April 2009. NCCU will host two accreditation site visits in April, one for Hospitality and the other for Parks and Recreation. Dr. Bracy noted that Compliance Certification Committee has been establish and is currently working on the narrative for the accreditation. A compilation of all NCCU syllabi to ensure that meet accreditation standards is also underway. She announced that NCCU’s has been selected to be a part of the accrediting body that will develop the standards for professional accreditation in the Geographic Information System field. NCCU is the first HBCU selected to serve as a member of the accrediting body of University Consortium for Geographic Information Systems. Dr. Lorna Harris, Chair, Department of Nursing, provided information concerning student passage rates on the National Council Licensing Examination (NCLEX). She stated that the 91% rate is above the 85% rate required by General Administration (GA). She introduced new admissions requirements for pre-nursing students which are 900 or above SAT scores or 1800 on ACT. These requirements will be effective Fall 2008. Nursing Faculty plan to pilot toward new courses this summer, Black Men’s Health and a course on Tobacco. These courses are in alignment to respond to the UNC Tomorrow program.

Trustee Michaux commended the School of Nursing for all of these tremendous accomplishments due to the fact that several years ago we were in great jeopardy and about to lose the nursing program. He suggested that the information be shared with their colleagues so that they will understand the true nature of these accomplishments. This Board should be in complete support of the School of Nursing, they have made a 180 degree turn and they should be applauded and commended for their efforts they have done thus far.

Mr. Ron Penny provided information on the guidelines for Clinical Faculty. Mr. Penny stated that though provisions are referenced in University’s Tenure policies, they have yet to be implemented. The Guidelines for Clinical Faculty will help to define those clinical positions as well as timelines for service. This will help to meet accreditation standards and employ the provisions of the policies.

Provost Beverly Jones highlighted a number of items from the Updates and Highlights report from the Division of Academic Affairs. She finished her report by citing several staff achievements.

**TRUSTEE-STUDENT RELATIONS COMMITTEE:** Trustee Adams presented the Trustee-Student Relations Committee Report. There were several items for information.
The committee heard from Mr. Tomasi Larry, the Student Government President. Mr. Larry highlighted some of this year's SGA initiatives, activities, and programs. These included:

- Mr. Larry was selected to attend the Children's Defense Fund Student Body President Leadership Symposium, February 8-11, 2008 in Knoxville, TN. 45 Student Body President's from around the nation were selected to attend.
- Continued revitalization of the 10:40 Break to make the student body more aware of initiatives and new programs.
- Currently in analysis phase of the Eagle Coaching Program, a professional development initiative for freshmen and sophomores. This program will conclude May 2008.
- Establishment of collaboration with the CIS Department to design and provide technical support for the Eagle Accountability Database.
- Council of Organization Presidents Initiative's focus has been to build solidarity among all student organizations.
- NCCU SGA sponsored The Black Affair (a formal dance) on December 8, 2008, 400 students attended.
- NCCU, NCCU SGA, and the NAACP, sponsored two buses for students to attend the Historic Thousands on Jones Street in Raleigh on January 9, 2008.
- A NCCU SGA Constitution amendment was recently approved.
- 2008-09 NCCU SGA elections will be held March 27, 2008.
- 65 NCCU organizations participated with the Chancellor's Installation activities

Mr. Larry concluded his presentation with a discussion of NCCU SGA's membership in the UNC ASG.

The committee then heard from Interim Vice Chancellor Frances Graham, who provided Student Affairs departmental updates, noteworthy information on students, two funding grants were received by the Women's Center and the Counseling Center, as well as Student Affairs participation in the Chancellor's Installation activities.

The University Bus Tour to recruit perspective students and introduce the University to the community is scheduled for March 5-9th and 16th, 2008. They will visit Raleigh, Durham, Wilmington, Jacksonville and Greenville.

Open House will be April 5, 2008.

Ms. Chimi Boyd, Director of the Women's Center provided highlights of programs and activities her department sponsored within the past six months.

PERSONNEL COMMITTEE: Co-Chair Miller announced there were no matters to come before the Personnel Committee.
STUDENT GOVERNMENT REPORT: The Student Government Report was presented by Trustee Tomasi Larry. He highlighted the following and his full report is attached:

- Retreats
- Initiatives
- Eagle Coaching Program
- Eagle Accountability Database
- Council of Organization Presidents
- Week Events

NATIONAL ALUMNI REPORT: The National Alumni Report was presented by Ms. Joan Vann-Johnson. She highlighted the following and her full report is attached:

- Membership
- Fundraising
- Student Recruitment
- Program Areas of Interest
- Homecoming 2008
- Infrastructure changes/updates
- Election of National Officers

FACULTY SENATE REPORT: The Faculty Senate Report was presented by Dr. George Wilson. His full report is attached.

STAFF SENATE REPORT: The Staff Senate Report was presented by Ms. Rebie Coleman. She highlighted the following and her full report is attached:

- Inaugural week activities
- Strategic Plan Workshop

Dr. Janice Harper facilitated the Strategic Plan workshop for the staff. Her remarks are attached.

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Trustee Miller moved that the committee convene in closed session pursuant to N.C.G.S. 143-318.11(a)(6). The motion was properly seconded by Trustee Thomas and it carried.

CLOSED SESSION

Provost Beverly Washington Jones reported the Naming of Campus Facilities and Programs Committee met on Friday, January 18, 2008, to discuss the request to name a classroom, in the Department of Public Health Education, located in the Miller Morgan Building, the Culey Vickie Kilimanjaro
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Classroom. Ms. Kilamanjaro has donated $25,000 for this designation. The Committee endorses the recommendation.

There being no further business for closed session, Trustee Thigpen moved and it was properly seconded by Trustee Thomas to reconvene in open session. The motion carried.

OPEN SESSION

It was moved by Trustee Miller and properly seconded by Trustee Thomas to approve the naming of a classroom in the Department of Public Health Education located in the Miller Morgan Building, the Culey Vicki Kilimanjaro Classroom. The motion carried.

There being no additional business, it was moved by Trustee Thomas and properly seconded by Trustee Adams to adjourn. The motion carried.

Respectfully submitted:

Dottie Irving Fuller

Dottie Irving Fuller  
Recorder
RESOLUTION - LIQUIDATION OF DEBT
STADIUM REVENUE BONDS, SERIES 1998

WHEREAS, the Board of Governors of the University of North Carolina and North Carolina Central University authorized the issuance of the Stadium Revenue Bonds, Series 1998 on March 3, 1998 in the amount of $3,320,000.00 to renovate the O’Kelley/Riddick Athletic Stadium and the bonds were twenty-five year bonds with a final maturity date of April 1, 2023 and;

WHEREAS, the required bond payments have been made for ten years as of April 1, 2008, the outstanding bond principal balance is $2,275,000.00 and effective April 1, 2008 the bonds can be called and redeemed at a redemption cost of 102% for bonds maturing after April 1, 2008, ($2,120,000) and;

WHEREAS, the Stadium Bond resolution states the bonds can be retired as early as April 1, 2008 from funds on deposit in the Stadium Bond Fund – Principal, Stadium Bond Fund – Interest and Stadium 1998 Bonds Revenue accounts, and;

WHEREAS, there is cash totaling $3,445,374.02 in the Stadium System bond fund accounts, we petition the NCCU Board of Trustees for authorization to retire all outstanding Stadium 1998 Revenue Bonds on April 1, 2008 at a bond redemption cost of $2,372,881.25.

Respectfully Submitted,

Signature __________________________ Date 2/27/08

Dr. Charlie Nelms, Chancellor
North Carolina Central University

Approved __________________________ Date 2/27/2008

Cressie Thigpen, Chairman
Board of Trustees
North Carolina Central University
North Carolina Central University
Durham, North Carolina

RESOLUTION – DISPOSITION OF SURPLUS CASH
IN STADIUM DEBT SERVICE SYSTEM ACCOUNTS

WHEREAS, the Board of Governors of the University of North Carolina and North Carolina Central University authorized the issuance of the Stadium Revenue Bonds, Series 1998 on March 3, 1998 in the amount of $3,320,000 to renovate the O’Kelley/Riddick Athletic Stadium and the bonds were twenty-five year bonds with a final maturity date of April 1, 2023 and

WHEREAS, there will be approximately $1,071,992.77 in surplus cash in the Stadium System Bond Fund accounts after the April 1, 2008 retirement of the bond debt, we petition the North Carolina Central University Board of Trustees to approve the use of all surplus cash for any lawful purpose as set forth in the original bond document.

Signature ___________________________ Date 2/27/08
Dr. Charlie Nelms, Chancellor
North Carolina Central University

Approved ___________________________ Date 2/27/2008
Cressie Thigpen, Chairman
Board of Trustees
North Carolina Central University